

## ORIGINAL BUDGET

## 2015-2016

October 27, 2015
Dr. Lolli Haws, Superintendent of Schools
Racine Unified School District

Prepared by:
Division of Budget and Finance

Marc Duff, Chief Financial Officer Julie Schattner, Supervisor of Budgets and Grants

The original budget is prepared in conformance with laws and regulations applicable to local governments within the State of Wisconsin. Interpretation of data without an understanding of programs, legal requirements for operation of the district, policies and rules of the School Board and practices of the district could lead to erroneous conclusions. This document is accurate as of the date of preparation. Minor differences may exist due to rounding and data discrepancies. The School Board or other regulatory agencies may take action that could render this document inaccurate or incomplete.

## Table of Contents <br> Page

Fund Financial Statements ..... 1
Budget Assumptions ..... 2
Enrollment Information ..... 4
Property Tax Information ..... 5

- Dedicated Fund Balance Use \& Property Tax Graphs ..... 6
Staffing Information ..... 8
Combined Statement of Revenues, Expenditures and ..... 11
Changes in Fund Balance
12
All Governmental Funds
14
- Revenue Summary
15
- Expenditure Summary
17
General Fund
19
- Detailed Revenues
- Detailed Expenses ..... 21
Other Special Revenue Funds ..... 19
Special Education Fund ..... 26
- Detailed Revenues ..... 28
- Detailed Expenses ..... 29
Special Revenue Fund ..... 31
Debt Service Funds ..... 33
Capital Expansion Funds ..... 36
Capital Projects Funds ..... 37
Food Service Fund ..... 40
Community Service Fund ..... 41
Trust Funds - Employee Benefit Trust Fund ..... 43
- PMA OPEB Documents ..... 44
Required Published Budget ..... 47
DPI Revenue Limit Worksheet ..... 49
DPI Aid Certification ..... 50
Addendum: Initiative for Results Priorities and OEs ..... 51


## RACINE UNIFIED SCHOOL DISTRICT <br> 2015-2016 ORIGINAL BUDGET <br> Fund Financial Statements

School finance practices and governmental accounting rules require that the school district segregate financial transactions into distinct accounting entities, called funds. For purposes of analysis, funds are grouped as either operating or capital project.

Operating funds are used to report on-going annual costs of operating the district. The operating funds include the following:

General Fund (Fund 10)<br>Special Education Fund (Fund 27)<br>Special Revenue Fund (Funds 21 \& 29)<br>Debt Service Funds (Funds 38 \& 39)<br>Capital Project Funds (Funds 41, 42, 43, 44, 45, 46 \& 49)<br>Food Service Fund (Fund 50)<br>Community Service Fund (Fund 80)

The community service fund allows for the segregation of financial transactions related to community use of facilities and programs operated for the benefit of the entire community.

Capital project funds are created whenever acquired resources are restricted for the acquisition or construction of specific capital projects or purchase of capital items. Racine Unified School District reports on six capital project funds.

A separate financial statement showing revenues, expenditures and changes in fund balance is prepared for each fund. A combined statement showing revenues, expenditures and changes in fund balance for all funds is also provided. The combined statement removes interfund transactions to avoid overstating revenues or expenditures.

## BUDGET ASSUMPTIONS

The following assumptions were used to create the original budget:

1. Pending changes to laws and regulations regarding school finance will not be adjusted in such a way as to have a material impact on the budget.
2. Property values increased . $17 \%$ which is lower than the prior increase of $1.58 \%$ and less than the state average.
3. It is anticipated membership and enrollment will continue to be affected this upcoming school year due to the state program to allow an unlimited number of students to receive vouchers to attend private schools. The district is experiencing a decrease in enrollment in kindergarten and early childhood programs due to lower area birth rates as well as continued open enrollment participation in other districts. Using the membership estimate for revenue limit calculations, the three year membership average for revenue limit purposes will decrease by 215 students.
4. The number of open enrollment students coming into the district will increase to 37. The number of open enrollment students leaving the district will increase from 1,227 to 1,249. Open enrollment tuition payments by RUSD are expected to exceed $\$ 8$ million.
5. General state aid is estimated to decrease $\$ 435,000$ which represents a $.31 \%$ decrease.
6. The district will experience stable funding in state categorical aid programs, including maintaining state per-pupil aid of \$3,044,850.
7. The state finance law allows the district no increase per pupil spending.
8. The new state structure for financing private school vouchers in Racine will require the district to fund an estimated 550 new students entering the program at a cost of $\$ 4,164,500$ and increase the RUSD tax levy to fund this added expense.
9. Title grant funds for the district's two priority schools will continue and will be used to add hours of instruction at Knapp and Goodland elementary schools and to fund the Lead Turn Around Partner. The budget reflects adjustments to all grant revenues and expenses due to revenue changes and expiring grants.
10. $\$ 3$ million is provided for pay adjustments for all employee groups to cover maximum base pay increases and additional supplemental pay.
11. District costs for health coverage are increased 6\% over the prior year adjusted budget based on actuarial estimates. The budget assumes an additional $\$ 1$ million in savings from health coverage some of which are yet to be determined.
12. Maximum use of vacancy allowance and health savings was utilized with little staffing contingency provided.
13. Academic and curricular programs include funds for textbook replacement, curricular materials, continued expansion of Fundations reading programming, curriculum writing and development, and Response to Intervention instructional programs to strengthen services to struggling students in the district.
14. Funding for staff development is provided, including training costs and materials, professional development systems; and substitute teacher coverage.
15. School funding includes a reduction of the maximum class size by one, continuation and expansion of Violence Free School Zones to Gilmore MS, and support from Ford Next Generation Learning to plan and develop career pathways and the Academies of Racine in 3 comprehensive high schools.
16. Funds are also allocated for upgrades to school libraries, install electrical generators at high schools to sustain the network and phone communications structure and $\$ 300,000$ was added for capital expenditures as part of District's capital projects plan.
17. Dedicated carryover funds of $\$ 2,390,486$ are provided for one-time costs related to: staff training, library upgrades, replacing vehicles, school furniture, reading materials, career pathways partnership fees, and electrical generators at high schools. (see amounts on page 6)
18. Over $\$ 45$ million of funding and debt is budgeted for new school construction using approved referendum funds.
The recommended original budget complies with rules and regulations of the State of Wisconsin and federal government as well as policies of the Racine Unified School District. The budget will allow for sustaining existing programs but does not contribute to continued building of organizational capacity for future years nor address future facility needs.

## ENROLLMENT INFORMATION

School district revenues and costs are directly related to the number of pupils served as well as the curriculum and support programs offered. Long-term facility needs are based on projected enrollment. Consequently, enrollment projections constitute the beginning point for calculation of budgets. The District uses a modified cohort-survival enrollment projection methodology. The enrollment history for the last 5 years and projection for the next 5 years is shown below.

## RACINE UNIFIED SCHOOL DISTRICT Enrollment Projection District Summary

Enrollment projections are used to plan for staffing levels, facility space needs and quantities of supplies and materials.

|  | PRE-K | $\mathbf{4 K}$ | $\mathbf{5 K}$ | $\mathbf{1 - 1 2}$ | Total <br> Enrolled | Enrolled <br> Change | Non- <br> Attending | Total <br> Count | Total <br> Change |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Historical Data |  |  |  |  |  |  |  |  |  |  |
| $2011-12$ | 311 | 222 | 1,524 | 17,941 | 19,998 |  | 866 | 20,864 |  |  |
| $2012-13$ | 332 | 1,029 | 1,640 | 17,640 | 20,641 | 643 | 1050 | 21,691 | 827 |  |
| $2013-14$ | 121 | 1,139 | 1,533 | 17,412 | 20,205 | $(436)$ | 1166 | 21,371 | $(320)$ |  |
| $2014-15$ | 121 | 1,131 | 1,435 | 17,164 | 19,851 | $(354)$ | 1227 | 21,078 | $(293)$ |  |
| $2015-16$ | 121 | 1,141 | 1,329 | 17,022 | 19,613 | $(238)$ | 1249 | 20,862 | $(216)$ |  |

Projection

| 2016-17* | 121 | 1,146 | 1,342 | 16,681 | 19,290 | $(323)$ | 1,257 | 20,547 | $(315)$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 2017-18* | 121 | 1,147 | 1,344 | 16,315 | 18,927 | $(364)$ | 1,270 | 20,196 | $(351)$ |
| 2018-19* | 121 | 1,150 | 1,350 | 15,932 | 18,553 | $(373)$ | 1,289 | 19,842 | $(354)$ |
| $2019-20^{*}$ | 121 | 1,152 | 1,354 | 15,670 | 18,297 | $(256)$ | 1,314 | 19,612 | $(231)$ |
| $2020-21^{*}$ | 121 | 1,155 | 1,359 | 15,389 | 18,024 | $(274)$ | 1,321 | 19,345 | $(267)$ |

Total enrolled includes pupils enrolled for attendance in one of the district's schools or sponsored programs (e. g. off-site 4 year old kindergarten) regardless of residence status. Projections for future years is based on a cohort survival method with greatest weight given to initial grade data (4 year old kindergarten). Non-attending represent resident pupils who attend school in another school district, mostly under the state's open enrollment law.

Following the calculation of projected enrollment based on the cohort-survival methodology, manual adjustments are made to reflect changes not reflected in the calculations.

## PROPERTY TAX INFORMATION

Property taxes are levied into the General Fund, Debt Service Funds, Capital Expansion Fund and Community Service Fund. The amount of property taxes a school district is permitted to raise in the general and debt service funds is controlled by state imposed revenue limits.

Property taxes are estimated to increase $\$ 8,491,008$ which is $11 \%$ higher than last year. The estimated property tax rate is projected to increase $10.83 \%$, or $\$ 1.04$ per $\$ 1,000$ equalized value, for a total estimated property tax rate of $\$ 10.63$. An increased state school levy credit will reduce the tax rate to an estimated $\$ 10.41$ per $\$ 1,000$ of equalized value.

The following table shows the history of the district's equalized value, tax levies, and tax rates since the district was first formed in 1961-62. Changes to the tax levy are impacted by changes in state general aids, student enrollment, approved referenda, and tax levy impacts due to the state voucher law. For example, in 2014-15 private school vouchers were fully funded by the state. The 2015-16 tax levy will include over $\$ 5.5$ million due to private school vouchers.

RACINE UNIFED SCHOOL DISTRICT TAX LEVY HISTORY

| (Amounts in Thousands) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EQUALIEED |  |  |  | TAX RATE | TAX |
| SCHOOL | VALUE | \% | TAX | \% | per $\$ 1000$ | RATE |
| YEAR | (TID OUT) | CHANGE | LEVY | CHANGE | EQUALZED | CHANGE |
| 61-62 | 610,437 |  | 7,576 |  | \$12.41 |  |
| 71-72 | 1,036,724 |  | 19,789 |  | \$19.09 |  |
| 81-82 | 2,789,838 |  | 31,340 |  | \$11.23 |  |
| 91-92 | 4,976,066 |  | 47,472 |  | \$9.54 |  |
| 01-02 | 6,037,440 |  | 53,182 |  | \$8.81 |  |
| 02-03 | 6,438,154 | 6.64\% | 48,475 | (8.85\%) | \$7.53 | (14.52\%) |
| 03-04 | 6,874,804 | 6.78\% | 53,063 | 9.47\% | \$7.72 | 2.51\% |
| 04-05 | 7,505,782 | 9.18\% | 57,163 | 7.73\% | \$7.62 | (1.33\%) |
| 05-06 | 8,243,327 | 9.83\% | 55,717 | (2.53\%) | \$6.76 | (11.25\%) |
| 06-07 | 9,117,495 | 10.60\% | 62,299 | 11.81\% | \$6.83 | 1.09\% |
| 07-08 | 9,541,307 | 4.65\% | 64,373 | 3.33\% | \$6.75 | (1.26\%) |
| 08-09 | 9,714,573 | 1.82\% | 70,101 | 8.90\% | \$7.22 | 6.96\% |
| 09-10 | 9,677,597 | -0.38\% | 75,939 | 8.33\% | \$7.85 | 8.74\% |
| 10-11 | 9,289,465 | -4.01\% | 78,110 | 2.86\% | \$8.41 | 7.16\% |
| 11-12 | 9,127,326 | -1.75\% | 79,280 | 1.50\% | \$8.69 | 3.30\% |
| 12-13 | 8,392,856 | -8.05\% | 81,875 | 3.27\% | \$9.76 | 12.31\% |
| 13-14 | 7,908,573 | -5.77\% | 78,760 | (3.80\%) | \$9.96 | 2.09\% |
| 14-15 | 8,041,489 | 1.58\% | 77,128 | (6.03\%) | \$9.59 | (3.69\%) |
| 15-16 | 8,054,829 | 0.17\% | 85,619 | 11.01\% | \$10.63 | 10.83\% |

## General Fund Dedicated Fund Balance

The proposed budget utilizes dedicated carry over funds approved to fund district priorities. These dedicated reserves are allocated as follows:

## Academic Achievement Goal

Original Budget
Professional development initiatives
489,000
Ford Next Generation Learning Partnership
180,000
Additional reading materials to non-title schools
107,000
Academic Achievement and School Climate Goals
School furniture reserve
500,000
Achievement Gap and Academic Goals
Algebra professional development 200,000
School Climate Goal
Library Upgrades (Mitchell, Park HS, McKinley, \& Schulte)
99,000
Buildings \& Grounds vehicle replacement (ordered FY15)
335,825
High School electrical generator project (Case, Park, \& Horlick)
479,661
2,390,486

The pie chart below shows the distribution of the property tax levy and how $85 \%$ is for the General Fund, $8 \%$ is used for debt service, and $1 \%$ for the Community Service Fund. The Voucher Levy will make up 6\% of total property taxes. No funds are levied into the Capital Expansion Fund (Fund 41) as part of this budget proposal.

## FY16 Property Tax Levy by Fund



The graph below shows how the equalized tax levy rate for RUSD remains below many bordering and peer school districts. The graph shows how the RUSD FY16 adjusted equalized tax rate is expected to be lower than the FY15 levy of many other listed districts. The 10.41 assumes a .22 reduction by the school levy tax credit.


## STAFFING INFORMATION

The following table compares Full Time Equivalency (FTE) staff changes over the FTE levels reported in the original budget document last October. Staffing levels from the 2012-13 original budget are also provided. The table breaks down the information by employee group, fund, and whether the position is federally funded. The table also includes overloads (OL) and contracted employees (PS). The costs associated with the staff are reflected in the budget.

The staffing process generated an overall increase in staff of 14.82 FTE. The table indicates that the number of certified administrators increased 2.0 FTE. Teaching staff has decreased .15 FTE while educational assistants increased 4.76 FTE. There were also decreases in clerical staff ( 2.19 FTE). The FTE increased for positions in both Administrative Support (9.0 FTE) and Building and Grounds (1.4 FTE).

Comparison of Staff by Employee Group
Fiscal Year 2012-13 through 2015-16

|  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | FY15-FY16 Difference | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Certified Administrators |  |  |  |  |  |  |
| - General Fund (F10) | 71.50 | 72.98 | 81.50 | 82.50 | 1.00 | 1 |
| Federal Grant Funded | 1.00 | 1.00 | 1.50 | 1.50 | 0.00 |  |
| - Special Education (F27) | 3.00 | 4.00 | 1.00 | 0.00 | -1.00 | 2 |
| Federal IDEA Grant Funded | 3.50 | 2.50 | 7.00 | 9.00 | 2.00 | 2 |
| Total Cert. Admin (AD) | 79.00 | 80.48 | 91.00 | 93.00 | 2.00 |  |
| Teaching Staff |  |  |  |  |  |  |
| - General Fund (F10) | 1150.56 | 1171.58 | 1164.98 | 1166.71 | 1.73 | 3 |
| Federal Grant Funded | 66.32 | 68.59 | 77.50 | 82.70 | 5.20 | 4 |
| - Special Revenue Trust (F21) | 0.64 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| - Special Education (F27) | 406.66 | 420.82 | 407.40 | 391.13 | -16.27 | 5 |
| Federal IDEA Grant Funded | 31.20 | 36.20 | 31.00 | 35.50 | 4.50 | 5 |
| - Community Services (F80) | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Subtotal (T) | 1656.38 | 1697.19 | 1680.88 | 1676.04 | -4.84 |  |
| - General Fund (F10) | 22.26 | 22.35 | 17.05 | 19.93 | 2.89 | 6 |
| Federal Grant Funded | 0.00 | 0.00 | 0.40 | 0.20 | -0.20 |  |
| - Special Education (F27) | 1.80 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Subtotal (OL) | 24.06 | 22.35 | 17.45 | 20.13 | 2.69 |  |
| - General Fund (F10) | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |  |
| - Special Education (F27) | 4.00 | 2.00 | 3.00 | 5.00 | 2.00 |  |
| Subtotal (PS) | 4.00 | 2.00 | 4.00 | 6.00 | 2.00 |  |
| Total Teaching Staff | 1684.44 | 1721.54 | 1702.32 | 1702.17 | -0.15 |  |


| Educational Assistants |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - General Fund (F10) | 105.66 | 114.35 | 124.80 | 116.31 | -8.49 | 7 |
| Federal Grant Funded | 20.77 | 24.87 | 24.26 | 23.84 | -0.42 |  |
| - Special Education (F27) | 217.37 | 229.58 | 212.10 | 226.30 | 14.20 | 8 |
| Federal IDEA Grant Funded | 2.30 | 0.50 | 0.50 | 0.00 | -0.50 |  |
| - Food Service (F50) | 2.10 | 2.34 | 2.51 | 2.48 | -0.03 |  |
| Total Ed Asst Staff (EA) | 348.20 | 371.64 | 364.17 | 368.93 | 4.76 |  |
| Secretaries \& Clerical |  |  |  |  |  |  |
| - General Fund (F10) | 132.73 | 133.48 | 131.98 | 127.79 | -4.19 | 9 |
| Federal Grant Funded | 3.14 | 3.34 | 3.84 | 3.54 | -0.30 |  |
| - Special Education (F27) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Federal IDEA Grant Funded | 10.50 | 9.50 | 7.50 | 7.70 | 0.20 |  |
| - Special Projects Fund (F29) | 0.70 | 0.30 | 0.30 | 0.65 | 0.35 |  |
| - Community Services (F80) | 2.25 | 1.70 | 0.00 | 1.75 | 1.75 | 10 |
| Subtotal (SC) | 149.32 | 148.32 | 143.62 | 141.43 | -2.19 |  |
| - General Fund (F10) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Federal Grant Funded | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |  |
| Subtotal (PS) | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |  |
| Total Secretarial Staff | 150.32 | 149.32 | 143.62 | 141.43 | -2.19 |  |
| Buildings and Grounds |  |  |  |  |  |  |
| - General Fund (F10) | 185.64 | 181.80 | 172.92 | 174.71 | 1.79 |  |
| Federal Grant Funded | 0.00 | 0.00 | 0.40 | 0.40 | 0.00 |  |
| - Food Service (F50) | 4.16 | 4.47 | 13.42 | 13.03 | -0.39 |  |
| Total B\&G Staff (BG) | 189.80 | 186.27 | 186.74 | 188.14 | 1.40 |  |
| - General Fund (F10) | 0.60 | 0.60 | 0.60 | 0.60 | 0.00 |  |
| Subtotal (PS) | 0.60 | 0.60 | 0.60 | 0.60 | 0.00 |  |
| Total Building \& Grounds Staff | 190.40 | 186.87 | 187.34 | 188.74 | 1.40 |  |
| Administrative Support |  |  |  |  |  |  |
| - General Fund (F10) | 42.35 | 41.15 | 52.45 | $59.40{ }^{7}$ | 6.95 | 11 |
| Federal Grant Funded | 1.10 | 0.20 | 5.20 | 6.70 | 1.50 | 12 |
| - Special Education (F27) | 0.00 | 1.00 | 0.00 | 0.00 | 0.00 |  |
| Federal IDEA Grant Funded | 1.50 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| - Special Projects Fund (F29) | 0.30 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| - Food Service (F50) | 0.75 | 0.75 | 0.75 | 0.75 | 0.00 |  |
| - Community Services (F80) | 1.00 | 2.30 | 0.00 | 0.55 | 0.55 |  |
| Subtotal (AS) | 47.00 | 45.40 | 58.40 | 67.40 | 9.00 |  |
| - General Fund (F10) | 0.00 | 1.00 | 0.00 | 0.00 | 0.00 |  |
| Federal Grant Funded | 1.24 | 1.24 | 1.00 | 1.00 | 0.00 |  |
| Subtotal (PS) | 1.24 | 2.24 | 1.00 | 1.00 | 0.00 |  |
| Total Admin Support Staff | 48.24 | 47.64 | 59.40 | 68.40 | 9.00 |  |
| Confidential Secretaries |  |  |  |  |  |  |
| - General Fund (F10) | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |  |
| Subtotal (CS) | 7.00 | 7.00 | 7.00 | 7.00 | 0.00 |  |
| Total | 2507.60 | 2564.49 | 2554.85 | 2569.67 | 14.82 |  |

1. Position increase includes Director of Virtual Learning.
2. Special education administrative position changes include funding one position with federal IDEA grant and adding the position of Assistant Director of Special Education.
3. Teaching staff increased through staffing process and due to lower class size efforts.
4. Title funded teachers added, two for non-public school support and another for Families in Transition students. In addition, two full time mentor teachers added.
5. Includes a reduction due to overstating speech language staff FTE in prior years.
6. Increase due to overload positions for Virtual Learning classes.
7. Represents office assistant positions converted to clerical staff and reduction of classroom assistants due to class size reductions.
8. Addition of special education assistants during the 2014-15 school year and as part of the staffing process.
9. Clerical positions for Extended Day programs reallocated to the Community Service Fund. Other clerical positions reclassified to Administrative Support positions.
10. Funding for Extended Day programs clerical positions reallocated from the General Fund to the Community Service Fund.
11. Administrative support positions include changing of clerical staff to project managers, Accounting Specialist and positions to support facility improvements and construction, including Director of Construction and project specialist.
12. Amount includes reassignment of positions to grant accountant and family and community engagement specialist.

## COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

The following statement combines all funds, providing an overall picture of the district's financial operation in a single display.

Overall, the district will have a decrease of fund balance of approximately $\$ 10,139,220$ which can be attributed to the capital projects expenditures related to new school construction. The ending Balance for the General Fund is lower by $\$ 2.4$ million due to using dedicated fund balance to fund district priorities and carryover expenses in the areas of technology reliability, professional development, vehicle replacement, high school transformation, and reading materials.

The projected change in fund balance by fund for the budget year is:

|  |  | Revenues <br> and Other <br> Financing <br> Sources | Expenditures <br> and Other <br> Financing <br> Uses | Change | Ending |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Change in Fund Balance | Beginning | Riscal year 2015-16 | $\$ 40,704,548$ | $\$ 246,823,181$ | $\$ 249,213,667$ | $(\$ 2,390,486)$ | | $\$ 38,314,062$ |
| :--- |
| General fund |

* All funds except capital projects and debt service.


## General Fund Balance

The projected ending balance for the General fund (Fund 10) is projected to exceed $15 \%$ which is within the board guidelines under OE 5.7.

ALL GOVERNMENTAL FUNDS
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ANNUAL BUDGET

|  | $2012-13$ <br> ACTUAL | $\mathbf{2 0 1 3 - 1 4}$ | $\mathbf{2 0 1 4 - 1 5}$ | $\mathbf{2 0 1 5 - 1 6}$ | CHANGE |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ACTUAL | ACTUAL | BUDGET | Amount | Percent NOTES |  |  |  |
| Revenues by Source |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Property taxes | $\$ 84,375,946$ | $\$ 78,759,519$ | $\$ 77,128,036$ | $\$ 85,619,044$ | $\$ 8,491,008$ | $11.01 \%$ | 1 |
| Local \& intermediate sources | $3,170,808$ | $3,292,481$ | $2,907,175$ | $2,801,032$ | $(\$ 106,143)$ | $-3.65 \%$ | 2 |
| State sources | $142,430,737$ | $150,592,581$ | $162,337,312$ | $163,215,743$ | $\$ 878,431$ | $0.54 \%$ | 3 |
| Federal sources | $27,117,989$ | $30,914,827$ | $30,472,098$ | $33,107,478$ | $\$ 2,635,380$ | $8.65 \%$ | 4 |
| Other sources | $2,009,975$ | $4,142,367$ | $8,415,639$ | 856,371 | $\mathbf{( \$ 7 , 5 5 9 , 2 6 8 )}$ | $-89.82 \%$ | 5 |
| $\quad$ Total revenues | $\mathbf{2 5 9 , 1 0 5 , 4 5 5}$ | $\mathbf{2 6 7 , 7 0 1 , 7 7 5}$ | $\mathbf{2 8 1 , 2 6 0 , 2 6 0}$ | $\mathbf{2 8 5 , 5 9 9 , 6 6 8}$ | $\mathbf{4 , 3 3 9 , 4 0 8}$ | $\mathbf{1 . 5 4 \%}$ |  |

Expenditures by Function Instruction
Regular instruction
Vocational instruction
Special instruction
Other instruction
Total instruction

| 87,628,987 | 95,482,359 | 94,199,320 | 94,411,409 | \$212,089 | 0.23\% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4,706,533 | 4,822,830 | 5,403,928 | 5,722,382 | \$318,454 | 5.89\% |  |
| 38,153,849 | 39,911,477 | 38,273,051 | 39,802,646 | \$1,529,595 | 4.00\% | 6 |
| 6,736,564 | 6,696,635 | 6,751,004 | 6,399,304 | (\$351,700) | -5.21\% | 7 |
| 137,225,933 | 146,913,302 | 144,627,302 | 146,335,741 | 1,708,438 | 1.18\% |  |
| 14,102,221 | 15,280,837 | 16,204,534 | 17,625,582 | \$1,421,048 | 8.77\% | 8 |
| 13,276,869 | 14,402,406 | 17,294,477 | 20,239,390 | \$2,944,913 | 17.03\% | 9 |
| 2,172,369 | 2,826,578 | 2,854,924 | 3,143,623 | \$288,699 | 10.11\% | 10 |
| 10,607,894 | 10,952,694 | 12,231,339 | 12,313,258 | \$81,919 | 0.67\% |  |
| 53,775,475 | 61,982,537 | 54,417,950 | 89,415,705 | \$34,997,755 | 64.31\% | 11 |
| 6,523,244 | 11,912,595 | 8,227,056 | 9,405,706 | \$1,178,650 | 14.33\% | 12 |
| 763,081 | 804,953 | 877,075 | 916,886 | \$39,811 | 4.54\% |  |
| 16,024,989 | 22,402,387 | 21,143,788 | 6,735,017 | (\$14,408,771) | -68.15\% | 13 |
| 1,795,525 | 363,771 | 364,690 | 366,440 | \$1,750 | 0.48\% |  |
| 8,046,482 | 8,043,849 | 9,176,039 | 10,648,621 | \$1,472,582 | 16.05\% | 14 |
| 1,101,150 | 1,054,822 | 132,069 | 890,000 | \$757,931 | 573.89\% | 15 |
| 128,189,301 | 150,027,429 | 142,923,940 | 171,700,228 | 28,776,287 | 20.13\% |  |
| 8,444,699 | 9,107,813 | 10,563,896 | 14,926,345 | \$4,362,449 | 41.30\% | 16 |
| 273,859,933 | 306,048,544 | 298,115,138 | 332,962,313 | 34,847,174 | 11.69\% |  |

Excess (deficiency) of
Revenues over Expenditures
Other Financing Sources (Uses)
Net change in fund balance
Fund Balance Beginning of Year
Fund Balance End of Year

| $(14,754,478)$ | $(38,346,769)$ | $(16,854,878)$ | $(47,362,645)$ |  | $(\$ 30,507,767)$ | $181.00 \%$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |

## Revenues

1 See information beginning on page 6 regarding property taxes. Includes $\$ 5.6$ million property tax increase related to private school vouchers.
2 Lower local revenue reflects fewer fees collected for breakfast and lunch due to participation in the Community Eligibility Provision program.

3 Includes estimated increase in state computer aid which reduces taxes on such business property.

4 The higher amount for FY16 reflects use of IDEA and ESEA federal grant carryover funds and higher food service reimbursement due to participation in the Community Eligibility Provision program.
5 Reduction is due to insurance proceeds received in the prior year related to the Mitchell Fire reconstruction.

## Expenditures

6 Reflects special education staffing costs and additional educational assistants added over the FY15 budget.

7 Reflects shift of funding for Extended Day programs from accounts in the General Fund to the Community Service Fund (Fund 80).
8 Additional amount includes funding and expansion of Violence Free Zones services at Middle Schools.
9 Includes dedicated funds for professional development initiatives and improvements to libraries.

10 Increase includes administrative position for High School Transformation.
11 Additional amount reflects expenditures for construction of addition to Gifford and new schools for Knapp and Olympia Brown.
12 The Increase includes software and system expenses for assessments, screeners, RTI interventions, administrative leadership training, and career pathway professional development.

13 The decrease involves transactions related to prior year refinancing of debt and eliminated payments for copier and equipment leases.
14 Amount reflects construction and equipment purchases for the Central Kitchen project at ASC.
15 Reflects the shift of funding for Extended Day programs from accounts in the General Fund to the Community Service Fund (Fund 80).
16 These amounts are the tuition costs related to $\$ 4$ million in payments for over 550 private school voucher students as well as open enrollment students attending public schools outside the district.

17 These amounts are the tuition costs related to increased numbers of open enrollment students leaving the district.

18 Reduced overall fund balance involves General Fund expenditures on one time district priorities (page 6), construction of new schools and building improvements (Funds 41 and 45), and construction of the Central Kitchen (Fund 50).

The following charts summarize revenues and expenditures into broad categories.

## Revenues

Property taxes: Revenue from taxable property located within the bounds of the school district.

Local \& intermediate sources: Primarily fees, earnings on investments, tuition charges for students from other districts, sales, donations, and rental charges.

State sources: Equalization and categorical aid and proceeds for state sponsored projects.

Federal sources: Revenue for projects funded by the federal government.
Other revenue: Reimbursements from the federal government for medical services provided to low income students.


## Expenditures

Instruction: The direct cost of teaching students, including salaries and benefits, textbooks, teaching supplies, and equipment.

Instructional \& pupil support: Costs, including salaries, benefits, services, supplies and equipment, related to libraries, instructional staff development, curriculum development, guidance, social work, nursing and therapy services.

Administration: Involves the cost of administration and board of education for the district and schools for salaries, benefits, services, supplies and equipment.

Business, Facilities and Operations: This includes the cost of the business and accounting department, operating, cleaning and maintaining the buildings, utilities, trash disposal, custodial services, repairs, and transportation of pupils.

Central, Insurance and Other: Costs related to information systems, human services, insurance, copiers, printing, non-instructional staff training.

Debt: For repayment of principal and interest on debt of the district.
Food and community service: Costs related to food service operations, community service, community use of facilities, and the Extended Day program.

Vouchers and Open Enrollment: This includes payments to other school districts for open enrollment and district costs for private school vouchers.


The pie chart below shows how $76.8 \%$ of the 2015-16 original budget is allocated for salaries and benefits in the General and Special Education funds. In the General and Special Education funds purchased services, which includes pupil transportation, utilities, copy machines, and repair services, represents $16.3 \%$ of those budgets. Payments for private school vouchers amounts to $1.5 \%$ of expenditures in these funds.


## GENERAL FUND

The general fund is used to account for all financial transactions relating to the district's operations, except for those required to be reported in other funds. Significant changes in amounts are described in the notes that follow the statement of revenues, expenditures and changes in fund balance.

General Fund<br>Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2012-13 | 2013-14 | 2014-15 | 2015-16 | PERCENT | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$79,179,207 | \$71,529,472 | \$71,826,637 | \$77,839,732 | 8.37\% | 1 |
| Local sources | 1,136,440 | 1,113,144 | 909,121 | 1,177,815 | 29.56\% | 2 |
| Intermediate sources | 0 | 205,468 | 117,202 | 118,000 | 0.68\% |  |
| State sources | 129,569,555 | 137,639,636 | 149,102,645 | 150,339,731 | 0.83\% | 1 |
| Federal sources | 12,452,471 | 16,336,544 | 15,855,545 | 16,318,287 | 2.92\% |  |
| Other sources | 1,563,605 | 4,142,366 | 6,658,111 | 687,074 | -89.68\% | 3 |
| Total revenues | 223,901,278 | 230,966,630 | 244,469,261 | 246,480,639 | 0.82\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Instruction |  |  |  |  |  |  |
| Regular instruction | 87,593,930 | 95,467,319 | 94,146,441 | 94,341,333 | 0.21\% |  |
| Vocational instruction | 4,660,906 | 4,765,727 | 4,685,358 | 5,005,431 | 6.83\% |  |
| Special instruction | 106,299 | 43,378 | 122,394 | 286,552 | 134.12\% | 4 |
| Other instruction | 6,186,340 | 6,246,895 | 6,751,004 | 6,399,304 | -5.21\% |  |
| Total instruction | 98,547,475 | 106,523,319 | 105,705,197 | 106,032,620 | 0.31\% |  |
| Support service |  |  |  |  |  |  |
| Pupil services | 8,844,323 | 9,779,788 | 10,700,353 | 11,814,024 | 10.41\% | 5 |
| Libraries \& instructional support | 9,710,798 | 10,935,359 | 13,269,462 | 15,632,766 | 17.81\% | 6 |
| General administration | 2,139,394 | 2,748,553 | 2,819,835 | 3,115,713 | 10.49\% | 7 |
| Building administration | 10,607,829 | 10,952,694 | 12,231,339 | 12,313,258 | 0.67\% |  |
| Business \& operations | 32,774,418 | 38,957,763 | 41,834,053 | 40,894,824 | -2.25\% | 8 |
| Central services | 6,287,296 | 11,865,572 | 8,144,876 | 9,367,463 | 15.01\% | 9 |
| Insurance | 546,362 | 600,444 | 669,010 | 698,072 | 4.34\% | 10 |
| Debt payments | 1,318,449 | 2,095,699 | 515,809 | 2,500 | -99.52\% | 11 |
| Other support services | 1,795,525 | 363,771 | 364,690 | 366,440 | 0.48\% |  |
| Total support services | 74,024,394 | 88,299,643 | 90,549,428 | 94,205,060 | 4.04\% |  |
| Non-program transactions | 7,951,898 | 8,678,405 | 9,912,698 | 14,179,890 |  | 12 |
| Total expenditures | 180,523,767 | 203,501,367 | 206,167,323 | 214,417,570 | 4.00\% |  |
| Excess (deficiency) of revenues over expenditures | 43,377,511 | 27,465,263 | 38,301,938 | 32,063,069 | -16.29\% |  |
| Other financing sources (uses) |  |  |  |  |  |  |
| Transfers from other funds | 179,677 | 110,899 | 96,212 | 337,542 |  |  |
| Other financing sources | 1,765,632 | 477,095 | 11,625 | 5,000 |  |  |
| Transfers to other funds | (31,643,763) | $(33,525,218)$ | $(39,030,762)$ | $(34,796,097)$ | -10.85\% | 13 |
| Total other financing sources (uses) | $(29,698,454)$ | (32,937,224) | $(38,922,925)$ | (34,453,555) |  |  |
| Net change in fund balance | 13,679,057 | $(5,471,961)$ | $(620,987)$ | $(2,390,486)$ |  | 14 |
| Fund balance beginning of year | 33,118,439 | 46,797,496 | 41,325,535 | 40,704,548 | -1.50\% |  |
| Fund balance end of year | \$46,797,496 | \$41,325,535 | \$40,704,548 | \$38,314,062 | -5.87\% |  |

## Revenues

1 Includes estimated decrease in state general aid of \$435,000 and adjustments to state categorical aids. Also includes private school voucher levy of $\$ 5$ million.
2 Increased revenues partly due to recording building rental income in the General Fund rather than the Community Service Fund.

3 The lower amount for FY16 reflects prior year insurance proceeds received due to the Mitchell fire.

## Expenditures

Most functional areas include costs for compensation (wages and benefits).
4 Reflects additional expenditures in the Title IIIa English Acquisition grant and for instructional staff for homebound students.
$5 \quad$ Higher amount due to grant funded initiatives for School Age Parent programming and Violence Free School Zones.
$6 \quad$ Includes additional staff to implement Educator Effectiveness, district instructional professional development, Title la funded professional development, and library improvements.
7 Increase includes administrative position for High School Transformation.
8 Budget reduced due to completion of Mitchell Fire related restoration.
9 Increase includes software and system expenses for assessments, RTI interventions, administrative leadership training, and career pathway professional development.

10 Additional budget to cover higher property insurance costs.
11 Decreased debt payment costs due to prior year prepayment of copy machine and equipment leases.
12 These amounts are the tuition costs related to \$4 million in payments for over 550 private school voucher students as well as open enrollment students attending public schools outside the district.

13 This amount reflects the General Fund transfer to cover special education expenses.
14 The net change in fund balance reflects the use of dedicated carryover funds (see page 6).

| GENERAL FUND 10 | 2014-15 <br> Audited Actual | 2015-16 <br> Interim <br> Budget | 2015-16 <br> Proposed Budget | Change over FY15 |  | Change over Interim |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount | Percent | Amount | Percent |
| Local Sources |  |  |  |  |  |  |  |
| 1211 - Current Property Tax Levy | 71,191,303.00 | 77,114,402.00 | 77,839,657.00 | 6,648,354.00 | 9.3\% | 725,255.00 | 0.9\% |
| 1212 - Property Tax Charge Back Lew | 35,259.00 | 25,000.00 | 0.00 | -35,259.00 | -100.0\% | -25,000.00 | -100.0\% |
| 1213 - Mobile Home Fees | 74.55 | 0.00 | 75.00 | 0.45 | - | 75.00 | - |
| 2240 - Payments for Services by Distr | 0.00 | 100,000.00 | 50,000.00 | 50,000.00 |  | -50,000.00 |  |
| 2241 - General Tuition - Individual | 4,805.66 | 4,396.00 | 4,396.00 | -409.66 | -8.5\% | 0.00 | 0.0\% |
| 2248 - Transportation Fees - Ind | 0.00 | 913.00 | 0.00 | 0.00 |  | -913.00 | -100.0\% |
| 2262 - Supply Resale | 18,761.00 | 15,872.00 | 15,872.00 | -2,889.00 | -15.4\% | 0.00 | 0.0\% |
| 2263 - Vocational Education Projects | 5,431.00 | 7,600.00 | 7,600.00 | 2,169.00 | 39.9\% | 0.00 | 0.0\% |
| 2264 - Non-Capital Surplus Property | 487.00 | 3,263.00 | 3,263.00 | 2,776.00 | 570.0\% | 0.00 | 0.0\% |
| 2271 - School Co-Curricular Admission | 120,622.00 | 117,204.00 | 120,000.00 | -622.00 | -0.5\% | 2,796.00 | 2.4\% |
| 2279 - Other School Activity Income | 2,558.00 | 6,500.00 | 6,500.00 | 3,942.00 | 154.1\% | 0.00 | 0.0\% |
| 2280 - Earnings - Investments | 9,918.00 | 5,800.00 | 9,000.00 | -918.00 | -9.3\% | 3,200.00 | 55.2\% |
| 2291 - Gitts | 64,653.00 | 28,500.00 | 60,222.00 | -4,431.00 | -6.9\% | 31,722.00 | 111.3\% |
| 2292 - Student Fees | 169,304.00 | 183,187.00 | 219,187.00 | 49,883.00 | 29.5\% | 36,000.00 | 19.7\% |
| 2293 - Rentals | 10,866.00 | 126,397.00 | 126,397.00 | 115,531.00 | 1063.2\% | 0.00 | 0.0\% |
| 2294 - Textbook Revenue | 210,544.00 | 210,000.00 | 210,000.00 | -544.00 | -0.3\% | 0.00 | 0.0\% |
| 2295 - Summer School Revenue | 2,035.00 | 8,700.00 | 9,488.00 | 7,453.00 |  | 788.00 |  |
| 2297 - Student Fines | 3,938.00 | 1,910.00 | 3,000.00 | -938.00 |  | 1,090.00 | 57.1\% |
| 2990 - Other Miscellaneous Revenues | 285,198.00 | 327,890.00 | 332,890.00 | 47,692.00 | 16.7\% | 5,000.00 | 1.5\% |
| Total Local Sources | 72,135,757.21 | 78,287,534.00 | 79,017,547.00 | 6,881,789.79 | 9.5\% | 730,013.00 | 0.9\% |
|  |  |  |  |  |  |  |  |
| Intermediate Sources |  |  |  |  |  |  |  |
| 3317 - Fed Aid Transits - Wisc Dist | 0.00 | 0.00 | 0.00 | 0.00 | 0.0\% | 0.00 | 0.0\% |
| 3341 - Tuition - Wisc Dist (Not OE) | 0.00 | 0.00 | 0.00 | 0.00 | 0.0\% | 0.00 | 0.0\% |
| 3345 - Open Enrollment Tuition | 117,202.00 | 159,240.00 | 118,000.00 | 798.00 | 0.7\% | -41,240.00 | -25.9\% |
| 5590 - Other Payments from CESAS | 0.00 | 0.00 | 0.00 | 0.00 | 0.0\% | 0.00 | 0.0\% |
| Total Intermediate Sources | 117,202.00 | 159,240.00 | 118,000.00 | 798.00 | 0.7\% | -41,240.00 | -25.9\% |
|  |  |  |  |  |  |  |  |
| State Sources |  |  |  |  |  |  |  |
| 6612 - Transportation State Aid | 394,460.18 | 375,097.00 | 389,360.00 | -5,100.18 | -1.3\% | 14,263.00 | 3.8\% |
| 6613 - Library State Aid | 864,052.00 | 864,052.00 | 869,757.00 | 5,705.00 | 0.7\% | 5,705.00 | 0.7\% |
| 6615 - Integration Aid - Resident | 8,802,062.00 | 7,701,805.00 | 7,708,382.00 | -1,093,680.00 | -12.4\% | 6,577.00 | 0.1\% |
| 6618 - Bilingual State Aid | 482,363.80 | 482,364.00 | 482,364.00 | 0.20 | 0.0\% | 0.00 | 0.0\% |
| 6619 - Other State Categorical Aid | 3,128,400.00 | 3,098,400.00 | 3,044,850.00 | -83,550.00 | -2.7\% | -53,550.00 | -1.7\% |
| 6621 - State Equalization Aid | 131,528,034.00 | 131,150,718.00 | 132,187,279.00 | 659,245.00 | 0.5\% | 1,036,561.00 | 0.8\% |
| 6628 - State High Poverty Aid | 1,244,580.00 | 1,244,580.00 | 1,377,075.00 | 132,495.00 | 10.6\% | 132,495.00 | 10.6\% |
| 6629 - Other State General Aid | 0.00 | 0.00 | 0.00 | 0.00 | 0.0\% | 0.00 | 0.0\% |
| 6630 - State Special Project Grants | 365,509.71 | 169,360.00 | 328,360.00 | -37,149.71 | -10.2\% | 159,000.00 | 93.9\% |

 6650 - State SAGE Aid 6691 - State Tax Exempt Computer Aid 6691 - State Tax Exempt Computer Aid
6699 - Other State Revenue Federal Sources Total State Sources 7713 - Federal Vocational Ed Aid 7719 - Other Federal Aid Through DPI 7730 - Federal Special Projects 7751 - IASA Title I
7770 - Federal Aid thru Municipality 7780 - Fed Aid thru nonDPI St Agency 7799 - Other Federal Revenue
Total Federal Sources

## Other Sources

8962 - Inventory Adjustments 8964 - Insurance Dividends \& Payments 8968 - Premium on Debt Issuance 8969 - Other Adjustment 8971 - Refund Receipt
8972 - Non-Deductible Refund Receipt 8990 - Other Miscellaneous Revenues Total Other Sources Other Financing Sources 9129 - Transfer - Other Special Proj 9860 - Rev from Sale or Asset Loss 9861 - Rev from Sale of Equipment 9862 - Rev from Sale of Land or Prop Total Other Financing Sources Total Revenues and Other Financing Sources

|  | GENERAL FUND 10 |  |  |  | Change over FY15 |  | Change over Interim Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EXPENDITURES | 2014-15 <br> Audited <br> Actual | 2015-16 Interim Budget | 2015-16 <br> Proposed Budget | Amount | Percent | Amount | Percent |
|  | Undifferentiated Curriculum |  |  |  |  |  |  |  |
| 11XXXX | 01XX - Salaries | 25,928,880 | 26,466,435 | 27,049,083 | 1,120,203 | 4.3\% | 582,648 | 2.2\% |
| 11XXXX | 02XX - Benefits | 11,344,851 | 11,523,519 | 11,466,226 | 121,375 | 1.1\% | -57,293 | -0.5\% |
| $11 \times X X X$ | 03XX - Purchased Senvices | 67 | 4,875 | 3,230 | 3,163 | 4694.4\% | -1,645 | -33.7\% |
| $11 \times X X X$ | 04XX - Non-Capital Expense | 280,555 | 271,656 | 356,152 | 75,597 | 26.9\% | 84,496 | 31.1\% |
| 11XXXX | 09XX - Other | 0 | 0 | 0 | 0 | 0.0\% | 0 | 0.0\% |
| 11XXXX | Subtotal | 37,554,354 | 38,266,485 | 38,874,691 | 1,320,337 | 3.5\% | 608,206 | 1.6\% |
|  |  |  |  |  |  |  |  |  |
|  | Differentiated Curriculum |  |  |  |  |  |  |  |
| $12 \times X \times X$ | 01XX - Salaries | 36,002,749.56 | 36,375,596 | 35,632,034 | -370,716 | -1.0\% | -743,562 | -2.0\% |
| 12 XXXX | 02XX - Benefits | 15,535,829.41 | 15,860,806 | 16,039,470 | 503,641 | 3.2\% | 178,664 | 1.1\% |
| 12XXXX | 03XX - Purchased Services | 220,658 | 62,725 | 71,125 | -149,533 | -67.8\% | 8,400 | 13.4\% |
| 12 XXXX | 04XX - Non-Capital Expense | 4,822,952 | 3,088,535 | 3,723,663 | -1,099,289 | -22.8\% | 635,128 | 20.6\% |
| $12 \times X X X$ | 05XX - Capital Expenditures | 6,807 | 0 | 0 | -6,807 | 0.0\% | 0 | 0.0\% |
| 12XXXX | 09XX - Other | 3,092 | 350 | 350 | -2,742 | -88.7\% | 0 | 0.0\% |
| 12XXXX | Subtotal | 56,592,087 | 55,388,012 | 55,466,642 | -1,125,445 | -2.0\% | 78,630 | 0.1\% |
|  |  |  |  |  |  |  |  |  |
|  | Vocational Curriculum |  |  |  |  |  |  |  |
| 13XXXX | 01XX - Salaries | 3,027,087 | 3,050,261 | 3,149,857 | 122,770 | 4.1\% | 99,596 | 3.3\% |
| 13XXXX | 02XX - Benefits | 1,353,492 | 1,434,924 | 1,449,632 | 96,140 | 7.1\% | 14,708 | 1.0\% |
| 13XXXX | 03XX - Purchased Services | 1,226 | 500 | 25,800 | 24,575 | 2005.3\% | 25,300 | 0.0\% |
| 13XXXX | 04XX - Non-Capital Expense | 223,948 | 232,308 | 310,292 | 86,344 | 38.6\% | 77,984 | 33.6\% |
| 13XXXX | 05XX - Capital Expenditures | 53,589 | 27,000 | 27,000 | -26,589 | -49.6\% | 0 | 0.0\% |
| $13 \times 2 \times X$ | 09XX - Other | 26,016 | 22,850 | 42,850 | 16,835 | 64.7\% | 20,000 | 87.5\% |
| $13 \times X X X$ | Subtotal | 4,685,358 | 4,767,843 | 5,005,431 | 320,073 | 6.8\% | 237,588 | 5.0\% |
|  |  |  |  |  |  |  |  |  |
|  | Health and Physical Curriculum |  |  |  |  |  |  |  |
| 14XXXX | 01XX - Salaries | 3,559,759 | 3,969,720 | 3,614,224 | 54,465 | 1.5\% | -355,496 | -9.0\% |
| 14 XXXX | 02XX - Benefits | 1,547,210 | 1,632,566 | 1,548,763 | 1,553 | 0.1\% | -83,803 | -5.1\% |
| 14XXXX | 03XX - Purchased Services | 0 | 0 | 0 |  | \#DIV/0! | 0 | \#DIV/0! |
| 14XXXX | 04XX - Non-Capital Expense | 43,499 | 22,110 | 37,756 | -5,743 | -13.2\% | 15,646 | 70.8\% |
| 14 XXXX | Subtotal | 5,150,467 | 5,624,396 | 5,200,743 | 50,276 | 1.0\% | -423,653 | -7.5\% |
|  |  |  |  |  |  |  |  |  |


|  | Cocurricular Activities |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 16XXXX | 01XX - Salaries | 960,457 | 848,065 | 812,678 | -147,779 | -15.4\% | -35,387 | -4.2\% |
| 16XXXX | 02XX - Benefits | 133,790 | 129,595 | 121,484 | -12,306 | -9.2\% | -8,111 | -6.3\% |
| 16XXXX | 03XX - Purchased Senices | 298,301 | 90,480 | 90,480 | -207,821 | -69.7\% | 0 | 0.0\% |
| 16XXXX | 04XX - Non-Capital Expense | 134,380 | 76,559 | 108,133 | -26,247 | -19.5\% | 31,574 | 41.2\% |
| 16XXXX | 05XX - Capital Expenditures | 0 | 0 | 0 | 0 | - | 0 | 0.0\% |
| 16XXXX | 09XX - Other | 73,609 | 65,786 | 65,786 | -7,823 | -10.6\% | 0 | 0.0\% |
| 16XXXX | Subtotal | 1,600,537 | 1,210,485 | 1,198,561 | -401,976 | -25.1\% | -11,924 | -1.0\% |
|  |  |  |  |  |  |  |  |  |
|  | Other Special Needs |  |  |  |  |  |  |  |
| 17XXXX | 01XX-Salaries | 26,969 | 49,500 | 66,348 | 39,380 | 146.0\% | 16,848 | 34.0\% |
| 17XXXX | 02XX- Benefits | 10,798 | 4,060 | 6,759 | -4,039 | -37.4\% | 2,699 | 66.5\% |
| 17XXXX | 03XX - Purchased Senices | 1,250 | 26,600 | 26,600 | 25,350 | 2028.0\% | 0 | 0.0\% |
| $17 \times X X X$ | 04XX - Non-Capital Expense | 82,258 | 167,853 | 183,845 | 101,587 | 123.5\% | 15,992 | 9.5\% |
| $17 \times X X X$ | 09XX - Other | 1,120 | 1,000 | 3,000 | 1,880 | 167.8\% | 2,000 | 200.0\% |
| 17XXXX | Subtotal | 122,394 | 249,013 | 286,552 | 164,158 | 134.1\% | 37,539 | 15.1\% |
|  |  |  |  |  |  |  |  |  |
|  | Total Instructional | 105,705,197 | 105,506,234 | 106,032,620 | 327,423 | 0.3\% | 526,386 | 0.5\% |
|  |  |  |  |  |  |  |  |  |
|  | Pupil Senvices |  |  |  |  |  |  |  |
| 21XXXX | 01XX-Salaries | 6,962,230 | 7,182,364 | 7,265,310 | 303,080 | 4.4\% | 82,946 | 1.2\% |
| 21XXXX | 02XX-Benefits | 3,514,163 | 3,613,143 | 3,549,114 | 34,951 | 1.0\% | -64,029 | -1.8\% |
| 21XXXX | 03XX - Purchased Senices | 129,310 | 759,513 | 824,905 | 695,595 | 537.9\% | 65,392 | 8.6\% |
| 21XXXX | 04XX - Non-Capital Expense | 93,672 | 162,586 | 174,695 | 81,023 | 86.5\% | 12,109 | 7.4\% |
| 21XXXX | 09XX - Other | 978 | 1,000 | 0 | -978 | -100.0\% | -1,000 | -100.0\% |
| 21XXXX | Subtotal | 10,700,353 | 11,718,606 | 11,814,024 | 1,113,671 | 10.4\% | 95,418 | 0.8\% |
|  |  |  |  |  |  |  |  |  |
|  | Libraries \& Instructional Support |  |  |  |  |  |  |  |
| 22XXXX | 01XX - Salaries | 7,021,169 | 8,336,859 | 8,598,769 | 1,577,600 | 22.5\% | 261,910 | 3.1\% |
| 22XXXX | 02XX- Benefits | 2,633,278 | 3,100,029 | 3,068,692 | 435,414 | 16.5\% | -31,337 | -1.0\% |
| 22XXXX | 03XX - Purchased Senices | 2,140,870 | 2,031,283 | 2,276,148 | 135,278 | 6.3\% | 244,865 | 12.1\% |
| 22XXXX | 04XX - Non-Capital Expense | 1,112,756 | 1,862,822 | 1,533,627 | 420,871 | 37.8\% | -329,195 | -17.7\% |
| 22xXXX | 05XX - Capital Expenditures | 264,095 | 104,790 | 104,790 | -159,305 | -60.3\% | 0 | - |
| 22XXXX | 09XX - Other | 97,294 | 50,740 | 50,740 | -46,554 | -47.8\% | 0 | 0.0\% |
| $22 \times X X X$ | Subtotal | 13,269,462 | 15,486,523 | 15,632,766 | 2,363,304 | 17.8\% | 146,243 | 0.9\% |
|  |  |  |  |  |  |  |  |  |


|  | General Administration |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 23XXXX | 01XX - Salaries | 1,373,704 | 1,419,682 | 1,595,234 | 221,530 | 16.1\% | 175,552 | 12.4\% |
| 23XXXX | 02XX - Benefits | 526,803 | 521,845 | 572,785 | 45,982 | 8.7\% | 50,940 | 9.8\% |
| 23XXXX | 03XX - Purchased Services | 736,780 | 663,750 | 773,750 | 36,970 | 5.0\% | 110,000 | 16.6\% |
| 23XXXX | 04XX - Non-Capital Expense | 84,359 | 52,874 | 111,385 | 27,026 | 32.0\% | 58,511 | 110.7\% |
| 23XXXX | 05XX - Capital Expenditures | 0 | 0 | 0 | 0 | \#DIV/0! | 0 | 0.0\% |
| 23XXXX | 09XX - Other | 98,188 | 71,280 | 62,559 | -35,629 | -36.3\% | -8,721 | -12.2\% |
| $23 \times X X X$ | Subtotal | 2,819,835 | 2,729,431 | 3,115,713 | 295,878 | 10.5\% | 386,282 | 14.2\% |
|  |  |  |  |  |  |  |  |  |
|  | Building Administration |  |  |  |  |  |  |  |
| 24XXXX | 01XX - Salaries | 8,291,731 | 8,376,258 | 8,439,426 | 147,695 | 1.8\% | 63,168 | 0.8\% |
| 24XXXX | 02XX - Benefits | 3,535,182 | 3,551,719 | 3,565,443 | 30,261 | 0.9\% | 13,724 | 0.4\% |
| 24XXXX | 03XX - Purchased Services | 143,857 | 90,585 | 130,122 | -13,735 | -9.5\% | 39,537 | 43.6\% |
| 24XXXX | 04XX - Non-Capital Expense | 217,800 | 189,208 | 178,267 | -39,533 | -18.2\% | -10,941 | -5.8\% |
| 24XXXX | 05XX - Capital Expenditures | 42,760 | 0 | 0 | -42,760 | -100.0\% | 0 | - |
| 24XXXX | 09XX -Other | 10 | 0 | 0 | -10 | -100.0\% | 0 | - |
| 24XXXX | Subtotal | 12,231,339 | 12,207,770 | 12,313,258 | 81,919 | 0.7\% | 105,488 | 0.9\% |
|  |  |  |  |  |  |  |  |  |
|  | Business, Facilities and Operations |  |  |  |  |  |  |  |
| 25XXXX | 01XX - Salaries | 11,306,783 | 11,438,525 | 11,677,618 | 370,835 | 3.3\% | 239,093 | 2.1\% |
| 25XXXX | 02XX - Benefits | 5,833,878 | 5,785,516 | 6,043,945 | 210,067 | 3.6\% | 258,429 | 4.5\% |
| 25XXXX | 03XX - Purchased Services | 22,808,916 | 19,373,273 | 19,390,684 | -3,418,232 | -15.0\% | 17,411 | 0.1\% |
| 25XXXX | 04XX - Non-Capital Expense | 1,585,859 | 1,521,798 | 1,545,333 | -40,526 | -2.6\% | 23,535 | 1.5\% |
| 25XXXX | 05XX - Capital Expenditures | 261,766 | 933,485 | 2,208,152 | 1,946,386 | 743.6\% | 1,274,667 | 136.5\% |
| 25XXXX | 09XX - Other | 36,850 | 29,092 | 29,092 | -7,758 | -21.1\% | 0 | 0.0\% |
| 25XXXX | Subtotal | 41,834,053 | 39,081,689 | 40,894,824 | -939,229 | -2.2\% | 1,813,135 | 4.6\% |
|  |  |  |  |  |  |  |  |  |
|  | Central Services |  |  |  |  |  |  |  |
| 26XXXX | 01XX - Salaries | 2,973,114 | 3,122,959 | 3,329,625 | 356,511 | 12.0\% | 206,666 | 6.6\% |
| 26XXXX | 02XX - Benefits | 1,536,504 | 1,695,574 | 1,739,243 | 202,739 | 13.2\% | 43,669 | 2.6\% |
| 26XXXX | 03XX - Purchased Services | 1,088,254 | 1,812,928 | 1,674,928 | 586,674 | 53.9\% | -138,000 | -7.6\% |
| 26XXXX | 04XX - Non-Capital Expense | 2,241,948 | 2,334,313 | 2,373,413 | 131,465 | 5.9\% | 39,100 | 1.7\% |
| 26XXXX | 05XX - Capital Expenditures | 89,730 | 50,000 | 50,000 | -39,730 | -44.3\% | 0 | 0.0\% |
| 26XXXX | 09XX - Other | 215,326 | 200,650 | 200,254 | -15,072 | -7.0\% | -396 | -0.2\% |
| 26XXXX | Subtotal | 8,144,876 | 9,216,424 | 9,367,463 | 1,222,587 | 15.0\% | 151,039 | 1.6\% |
|  |  |  |  |  |  |  |  |  |


|  | Insurance \& Judgements |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 27XXXX | 01XX - Salaries | 78,135 | 0 | 0 | -78,135 | - | 0 | \#DIV/0! |
| 27XXXX | 02XX - Benefits | 11,519 | 0 | 0 | -11,519 | - | 0 | \#DIV/0! |
| 27XXXX | 03XX - Purchased Services | 0 | 0 | 0 | 0 | - | 0 | \#DIV/0! |
| 27XXXX | 07XX- Insurance | 579,356 | 722,875 | 698,072 | 118,716 | 20.5\% | -24,803 | -3.4\% |
| $27 \times X X X$ | Subtotal | 669,010 | 722,875 | 698,072 | 29,062 | 4.3\% | -24,803 | -3.4\% |
|  |  |  |  |  |  |  |  |  |
|  | Debt Senices |  |  |  |  |  |  |  |
| 28XXXX | 06XX - Debt Service | 515,809 | 158,472 | 2,500 | -513,309 | -99.5\% | -155,972 | -98.4\% |
| 28XXXX | Subtotal | 515,809 | 158,472 | 2,500 | -513,309 | -99.5\% | -155,972 | -98.4\% |
|  |  |  |  |  |  |  |  |  |
|  | Other Support Services |  |  |  |  |  |  |  |
| 29XXXX | 01XX-Salaries | 34 | 0 | 0 | -34 | -100.0\% | 0 | 0.0\% |
| 29XXXX | 02XX - Benefits | 334,692 | 361,304 | 296,304 | -38,388 | -11.5\% | -65,000 | -18.0\% |
| 29XXXX | 03XX - Purchased Senices | 23,368 | 61,415 | 64,783 | 41,415 | 177.2\% | 3,368 | - |
| 29XXXX | 04XX - Non-Capital Expense | 1,901 | 653 | 653 | -1,248 | -65.7\% | 0 | 0.0\% |
| 29XXXX | 09XX - Other | 4,695 | 4,700 | 4,700 | 5 | 0.1\% | 0 | 0.0\% |
| 29XXXX | Subtotal | 364,690 | 428,072 | 366,440 | 1,750 | 0.5\% | -61,632 | -14.4\% |
|  |  |  |  |  |  |  |  |  |
|  | Total Support Services | 90,549,428 | 91,749,862 | 94,205,060 | 3,655,632 | 4.0\% | 2,455,198 | 2.7\% |
|  |  |  |  |  |  |  |  |  |
|  | Non-program Transactions |  |  |  |  |  |  |  |
| 41XXXX | 08XX - Interfund Transfers | 39,030,762 | 34,196,121 | 34,796,097 | -4,234,665 | -10.8\% | 599,976 | 1.8\% |
| 41XXXX | 09XX - Other | 0 | 308,124 | 0 | 0 | 0.0\% | -308,124 | 0.0\% |
| 43XXXX | 03XX - Purchased Instr. Senices | 9,629,928 | 13,355,909 | 14,045,692 | 4,415,764 | 45.9\% | 689,783 | 5.2\% |
| 49XXXX | 09XX - Other | 282,771 | 128,400 | 134,198 | -148,573 | -52.5\% | 5,798 | 4.5\% |
| 49XXXX | Subtotal | 48,943,461 | 47,988,554 | 48,975,987 | 32,526 | 0.1\% | 987,433 | 2.1\% |
|  |  |  |  |  |  |  |  |  |
|  | Total General Fund Expenditures | 245,198,085 | 245,244,650 | 249,213,667 | 4,015,582 | 1.6\% | 3,969,017 | 1.6\% |
|  |  |  |  |  |  |  |  |  |

## OTHER SPECIAL REVENUE FUNDS TRUST \& TEACH FUNDS

These funds (Funds $21 \& 23$ ) are used to account for trust funds received through gifts and donations from private parties which can be used for district operations. The TEACH Fund (Fund 23) is no longer used since all remaining funds were expended in FY09. The table below is for Fund 21.

Special Revenue Trust Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2012-13 <br> ACTUAL | 2013-14 ACTUAL | 2014-15 ACTUAL | 2015-16 BUDGET | PERCENT <br> CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local \& intermediate sources | \$177,400 | \$151,435 | \$99,828 | \$235,795 | 136.20\% | 1 |
| Other sources | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 177,400 | 151,435 | 99,828 | 235,795 | 136.20\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Regular instruction | 4,606 | 15,040 | 52,879 | 70,076 | 32.52\% | 2 |
| Vocational instruction | 4,892 | 0 | 3,473 | 1,027 | -70.43\% |  |
| Total Instruction | 9,498 | 15,040 | 56,352 | 71,103 | 26.18\% |  |
| Pupil services | 0 | 0 | 3,779 | 5,000 | 32.31\% |  |
| Instructional support | 95,550 | 37,269 | 78,898 | 153,010 | 93.93\% | 2 |
| General admnistration | 12,000 | 26,000 | 24,000 | 0 | -100.00\% | 3 |
| Business \& Operations | 0 | 0 | 24,729 | 0 | 0.00\% |  |
| Central Services | 0 | 17,000 | 55,000 | 0 | -100.00\% | 3 |
| Total support services | 107,550 | 80,269 | 186,406 | 158,010 | -15.23\% |  |
| Non-Program Transactions | 0 | 52,121 | 0 | 0 |  |  |
| Total expenditures | 117,048 | 147,430 | 242,758 | 229,113 | -5.62\% |  |
| Excess (deficiency) of revenues over expenditures | 60,352 | 4,005 | $(142,930)$ | 6,682 |  |  |
| Total other financing sources (uses | 0 | 0 | 0 | $(7,500)$ |  | 4 |
| Fund balance beginning of year | 124,313 | 184,665 | 188,670 | 45,740 | -75.76\% |  |
| Fund balance end of year | \$184,665 | \$188,670 | \$45,740 | \$44,922 | -1.79\% |  |

## Revenues \& Expenditures

1 Increased to reflect proper recording of donations that were accounted for in Fund 72 and will now be recorded in this fund.

2 Increased expenditures due to transferring transactions from Fund 72 to Fund 21.

3 Donated funds no longer available for board coherent governance and Panasonic.

4 Indirect cost transfer to the General Fund for school mental health funds.

## SPECIAL EDUCATION FUND

This fund is used to account for special education and related services funded wholly or in part with state or federal special education aid or charges for services provided to other districts as a result of being a host district for a special education package or cooperative program. No fund balance or deficit can exist in this fund.

## Special Education Fund <br> Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2012-13 <br> ACTUAL | 2013-14 <br> ACTUAL | 2014-15 <br> ACTUAL | 2015-16 <br> BUDGET | PERCENT <br> CHANGE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local \& intermediate sources | \$0 | \$67,669 | \$91,577 | \$42,430 | -53.67\% | 1 |
| State sources | 12,713,173 | 12,799,773 | 13,077,707 | 12,704,709 | -2.85\% | 2 |
| Federal sources | 7,063,390 | 7,012,347 | 5,940,089 | 7,581,300 | 27.63\% | 3 |
| Other sources | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 19,776,563 | 19,879,789 | 19,109,373 | 20,328,439 | 6.38\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Regular instruction | 0 | 0 | 0 | 0 |  |  |
| Vocational instruction | 40,735 | 57,103 | 53,891 | 57,000 | 5.77\% |  |
| Special instruction | 38,047,550 | 39,868,099 | 38,150,657 | 39,516,094 | 3.58\% | 4 |
| Total Instruction | 38,088,285 | 39,925,202 | 38,204,548 | 39,573,094 | 3.58\% |  |
| Pupil services | 5,248,314 | 5,498,840 | 5,489,388 | 5,803,558 | 5.72\% |  |
| Instructional support | 3,251,080 | 3,304,001 | 3,769,723 | 4,260,788 | 13.03\% | 5 |
| School administration | 20,975 | 50,025 | 11,089 | 27,910 | 151.69\% |  |
| Business \& operations | 3,940,690 | 3,941,434 | 3,805,820 | 4,180,815 | 9.85\% | 6 |
| Central services | 4,980 | 4,312 | 16,765 | 24,130 | 43.93\% |  |
| Insurance | 216,719 | 204,509 | 208,065 | 218,814 | 5.17\% | 7 |
| Debt Payments | 0 | 0 | 0 | 0 |  |  |
| Other support services | 0 | 0 | 0 | 0 |  |  |
| Total support services | 12,682,760 | 13,003,121 | 13,300,850 | 14,516,015 | 9.14\% |  |
| Non-program transactions | 492,800 | 377,286 | 636,197 | 746,454 |  |  |
| Total expenditures | 51,263,845 | 53,305,609 | 52,141,595 | 54,835,563 | 5.17\% |  |
| Excess (deficiency) ofrevenues over expenditures $\quad(31,487,282)(33,425,820) \quad(33,032,222)(34,507,124)$ |  |  |  |  |  |  |
| Transfer from general fund Transfers to other funds | $\begin{array}{r} 31,643,763 \\ (156,481) \\ \hline \end{array}$ | $\begin{array}{r} 33,525,092 \\ (99,272) \\ \hline \end{array}$ | $\begin{array}{r} 33,125,762 \\ (93,540) \\ \hline \end{array}$ | $\begin{array}{r} 34,796,097 \\ (288,973) \\ \hline \end{array}$ | 5.04\% |  |
|  | 31,487,282 | 33,425,820 | 33,032,222 | 34,507,124 | 4.47\% |  |

## Revenues

1 Anticipated open enrollment revenues for services provided.
2 State special education aid decreased by $\$ 106,000$ as well as a reduction in special education tuition claim reimbursement.
3 Federal revenues include federal IDEA flow through funds and Priority School funding for extra hours of instruction at Goodland and Knapp.

## Expenditures by function

4 Increase due to additional educational assistants and teaching staff costs.
5 Higher amount due to professional development initiatives and the position of Assistant Director of Special Education.
6 Higher estimated costs for transportation of special education students.
$7 \quad$ Increase reflects the higher workers compensation insurance costs for special education staff allocated to district funds.

Intermediate Sources

 Total Intermediate Sources Federal Aids Transited through CESAs 5517 - Special Ed Through CESA
Total Intermediate Sources

$$
\begin{aligned}
& \text { State Sources } \\
& 6611 \text { - Special Education State Aid } \\
& 6625 \text { - State High Cost Special Ed Aid } \\
& 6642 \text { - Gen Tuition (Spec Ed) State Pd } \\
& \text { Total State Sources }
\end{aligned}
$$

Federal Sources
7711 - Federal High Cost Spec Ed Aid 7730 - Federal Special Projects
7751 - ESEA Title IA
Kэuәб์ IS Idquou nılı P! $\forall$ Pəコ - 08LL
Total Federal Sources

> S Sources 3971 - Refund Receipt Total Other Sources
Other Financing Sources
9110 - Transfer From General Fund
Total Other Financing Sources
Total Revenues and Other Financing Sources



## SPECIAL REVENUE FUND

This fund is used to account for federal resources dedicated to the Extended Day programming.
The budget assumes continuation of the program but revenues and costs will be divided between this fund, the general fund, and the community services fund. The total cost of the program is estimated at approximately $\$ 1,750,814$ with an estimated $\$ 905,000$ being paid by federal funding accounted for in this fund.

## Special Projects Fund <br> Combined Statement of Revenues, Expenditures and Changes in Fund Balance <br> ORIGINAL BUDGET

|  | 2012-13 <br> ACTUAL | 2013-14 <br> ACTUAL | 2014-15 <br> ACTUAL | 2015-16 <br> BUDGET | PERCENT <br> CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local \& intermediate sources | \$0 | \$0 | \$0 | \$0 |  |  |
| State sources | 0 | 0 | 0 | 0 |  |  |
| Federal sources | 888,826 | 641,985 | 912,370 | 954,391 | 4.61\% | 1 |
| Other sources | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 888,826 | 641,985 | 912,370 | 954,391 | 4.61\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Regular instruction | 30,451 | 0 | 0 | 0 |  |  |
| Vocational instruction | 550,224 | 449,740 | 661,206 | 658,924 | -0.35\% |  |
| Total Instruction | 580,675 | 449,740 | 661,206 | 658,924 | -0.35\% |  |
| Pupil services | 9,584 | 2,209 | 11,014 | 3,000 | -72.76\% |  |
| Instructional \& staff support | 219,441 | 125,777 | 176,394 | 192,826 | 9.32\% |  |
| General administration | 0 | 2,000 | 0 | 0 |  |  |
| Building administration | 65 | 0 | 0 | 0 |  |  |
| Business \& operations | 25,626 | 24,966 | 30,503 | 36,959 | 21.17\% |  |
| Central services | 29,878 | 25,711 | 10,415 | 14,113 | 35.51\% |  |
| Other support services | 0 | 0 | 0 | 0 |  |  |
| Total support services | 284,594 | 180,663 | 228,326 | 246,898 | 8.13\% |  |
| Total expenditures | 865,269 | 630,403 | 889,532 | 905,822 | 1.83\% | 2 |
| Excess (deficiency) of revenues over expenditures | 23,557 | 11,582 | 22,838 | 48,569 | 112.67\% |  |
| Transfer to other funds | $(23,196)$ | $(11,332)$ | $(2,672)$ | $(48,569)$ |  |  |
| Net change in fund balance | 361 | 250 | 20,166 | 0 |  |  |
| Fund balance beginning of year | 32,605 | 32,966 | 33,216 | 53,382 |  |  |
| Fund balance end of year | \$32,966 | \$33,216 | \$53,382 | \$53,382 |  |  |

## Revenues

1 Includes federal grant funds used by the Extended Day program. Additional revenues are associated with the use of carryover grant funds.

## Expenditures

2 Higher amount reflects additional instructional Extended Day programming expenditures due to use of carryover federal grant funding.

## DEBT SERVICE FUNDS

There are two separate funds for reporting transactions related to repayment of the general obligation debt and refinancing of debt issues and other district obligations. One fund, Debt Service Fund - Not Referendum Approved, is subject to revenue limits. The other fund, Debt Service Fund - Referendum Approved is exempt from state imposed revenue limits.

Tax levies assessed for the repayment of long-term debt, including interest costs, must be recorded in these funds. The assets in these funds may not be used for other purposes as long as related debt remains. The debt payment amounts are established at the time the school board approves a resolution to borrow.

# Debt Service Fund - Not Referendum Approved Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET 

|  | 2012-13 ACTUAL | 2013-14 ACTUAL | 2014-15 ACTUAL | 2015-16 BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$1,469,920 | \$3,146,421 | \$2,209,342 | \$3,650,539 | 65.23\% | 1 |
| Earnings on investments | 0 | 0 | 0 | 1,340 |  |  |
| Other sources | 280 | 0 | 123,933 | 169,297 | 36.60\% |  |
| Total revenues | 1,470,200 | 3,146,421 | 2,333,275 | 3,821,176 | 63.77\% |  |
| Expenditures for debt payments |  |  |  |  |  |  |
| Principal | 10,676,868 | 15,988,586 | 15,965,322 | 1,807,075 | -88.68\% |  |
| Interest | 551,905 | 1,134,248 | 1,275,679 | 1,493,427 | 17.07\% |  |
| Agent paying fees | 307,698 | 0 | 195,416 | 74,850 | -61.70\% |  |
| Total expenditures | 11,536,471 | 17,122,834 | 17,436,417 | 3,375,352 | -80.64\% |  |
| Excess (deficiency) of revenues over expenditures | (10,066,271) | $(13,976,413)$ | $(15,103,142)$ | 445,824 |  |  |
| Other financing sources | 24,506,881 | 0 | 5,900,000 | 0 |  |  |
| Other financing uses | 0 | 0 | 9,323,347 | 0 |  |  |
| Total other financing sources (uses) | 24,506,881 | 0 | 15,223,347 | 0 | -100.00\% |  |
| Net change in fund balance | 14,440,610 | $(13,976,413)$ | 120,205 | 445,824 | 270.89\% |  |
| Fund balance beginning of year | 281,401 | 14,722,011 | 745,598 | 865,803 | 16.12\% |  |
| Fund balance end of year | \$14,722,011 | \$745,598 | \$865,803 | \$1,311,627 | 51.49\% | 2 |

## Revenues, Expenditures and Fund Balance

1 Tax levy increased to fund costs for school construction debt.
2 Fund balance required for debt costs scheduled for fall of the next fiscal year.

Debt Service Fund - Referendum Approved Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2012-13 ACTUAL | 2013-14 ACTUAL | 2014-15 ACTUAL | 2015-16 BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$2,926,819 | \$3,233,626 | \$3,092,057 | \$3,278,773 | 6.04\% | 1 |
| Earnings on investments | 0 | 0 | 0 | 2,416 |  |  |
| Total revenues | 2,926,819 | 3,233,626 | 3,092,057 | 3,281,189 | 6.12\% |  |
| Expenditures for debt payments |  |  |  |  |  |  |
| Principal | 2,465,000 | 2,575,000 | 2,695,000 | 2,985,000 | 10.76\% |  |
| Interest | 703,980 | 607,765 | 494,255 | 369,858 | -25.17\% |  |
| Agent paying fees | 1,089 | 1,089 | 2,307 | 2,307 | 0.00\% |  |
| Total expenditures | 3,170,069 | 3,183,854 | 3,191,562 | 3,357,165 | 5.19\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| Other financing sources | 0 | 0 | 0 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 0 | 0 |  |  |
| Net change in fund balance | $(243,250)$ | 49,773 | $(99,505)$ | $(75,976)$ |  |  |
| Fund balance beginning of year | 377,936 | 134,686 | 184,459 | 84,954 | -53.94\% |  |
| Fund balance end of year | \$134,686 | \$184,459 | \$84,954 | \$8,978 | -89.43\% |  |

## Revenues

1 Tax levy restored over prior year that used fund balance to cover some debt expenses for that year.

## CAPITAL EXPANSION FUND

State statute restricts the use of this fund to capital expenditures related to acquiring and remodeling buildings and sites, and maintenance or repair expenditures that extend or enhance the service life of buildings and building components, sites and site components. Expenditures from this fund are included in the calculation of equalization aid based on an amortization related to when resources are created in the fund.

This fund was created several years ago to allow flexibility in scheduling annual capital projects.

Capital Expansion Fund<br>Combined Statement of Revenues, Expenditures and Changes in Fund Balance<br>ORIGINAL BUDGET

|  | 2012-13 ACTUAL | 2013-14 <br> ACTUAL | 2014-15 ACTUAL | 2015-16 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$800,000 | \$0 | \$0 | \$0 |  |  |
| Earnings on investments | 0 | 5,208 | 533 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 800,000 | 5,208 | 533 | 0 | -100.00\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 0 | 0 | 0 | 1,733,000 |  | 1 |
| Central services | 0 | 0 | 0 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 0 | 0 | 0 | 1,733,000 |  |  |
| Excess (deficiency) of revenues over expenditures | 800,000 | 5,208 | 533 | (1,733,000) |  |  |
| Other financing sources | 0 | 0 | 0 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 0 | 0 |  |  |
| Net change in fund balance | 800,000 | 5,208 | 533 | $(1,733,000)$ |  |  |
| Fund balance beginning of year | 952,667 | 1,752,667 | 1,757,875 | 1,758,408 | 0.03\% | 2 |
| Fund balance end of year | \$1,752,667 | \$1,757,875 | \$1,758,408 | \$25,408 | -98.56\% |  |

## Revenues, Expenditures and Fund Balance

1 Expenditures on facility maintenance and repairs.
2 Remaining fund balance can be used for projects in subsequent years.

## CAPITAL PROJECT FUNDS

Capital project funds are used to segregate revenues and expenditures related to major capital projects. Typically these projects are financed through borrowing approved by the Board of Education, but may include resources from the sale or disposition of property. The use of segregated funds makes it easier to track expenditures from these financing sources.
The following are statements of four capital projects funds used by the district, which include: the Performance Contract Facility Improvement projects (Fund 43); the Referendum Funded School Construction Fund (Fund 45), and the Long Term Capital Improvement Fund (Fund 46). Proceeds from the sale of replaced computers, the sale of the diagnostic center, and insurance funds used to reconstruct Mitchell Elementary are accounted for in Fund 49.

## Capital Projects Fund - Performance Contract Building Improvements Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2012-13 ACTUAL | 2013-14 ACTUAL | 2014-15 <br> ACTUAL | 2015-16 <br> BUDGET | PERCENT <br> CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | 3,165 | 5,130 | 269 | 0 |  |  |
| Other | 446,090 | 0 | 0 | 0 |  |  |
| Total revenues | 449,255 | 5,130 | 269 | 0 | -100.00\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 17,034,741 | 19,058,374 | 7,115,450 | 0 |  |  |
| Central services | 0 | 0 | 0 | 0 |  |  |
| Other | 201,090 | 0 | 0 | 0 |  |  |
| Total expenditures | 17,235,831 | 19,058,374 | 7,115,450 | 0 | -100.00\% |  |
| Excess (deficiency) of revenues over expenditures | (16,786,576) | $(19,053,244)$ | $(7,115,180)$ | 0 |  |  |
| Other financing sources | 0 | 0 | 9,200,000 | 0 |  |  |
| Other financing uses | 33,755,000 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 33,755,000 | 0 | 9,200,000 | 0 | -100.00\% |  |
| Net change in fund balance | 16,968,424 | $(19,053,244)$ | 2,084,820 | 0 | -100.00\% |  |
| Fund balance beginning of year | 0 | 16,968,424 | $(2,084,820)$ | (0) |  |  |
| Fund balance end of year | \$16,968,424 | (\$2,084,820) | (\$0) | (\$0) |  |  |

# Capital Project Funds - Ref Funded School Construction Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET 

|  | 2012-13 <br> ACTUAL | 2013-14 <br> ACTUAL | 2014-15 <br> ACTUAL | 2015-16 BUDGET | PERCENT <br> CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | \$0 | \$0 | \$460 | \$5,000 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 0 | 0 | 460 | 5,000 | 986.96\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 0 | 0 | 0 | 42,250,000 |  | 1 |
| Central services | 0 | 0 | 0 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 0 | 0 | 0 | 42,250,000 |  |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | 0 | 0 | 460 | $(42,245,000)$ |  |  |
| Other financing sources | 0 | 0 | 5,000,000 | 37,560,000 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 5,000,000 | 37,560,000 | 651.20\% | 2 |
| Net change in fund balance | 0 | 0 | 5,000,460 | $(4,685,000)$ |  |  |
| Fund balance beginning of year | 0 | 0 | 0 | 5,000,460 |  |  |
| Fund balance end of year | \$0 | \$0 | \$5,000,460 | \$315,460 | -93.69\% |  |

## Expenditures \& Financing

1 Estimated expenditures for the new Olympia Brown, Knapp and Gifford school construction.

2 Debt financing to cover costs of the new school construction.

# Long Term Capital Improvement Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET 

|  | 2012-13 <br> ACTUAL | 2013-14 ACTUAL | 2014-15 <br> ACTUAL | 2015-16 <br> BUDGET | PERCENT <br> Change | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | \$0 | \$0 | \$0 | \$0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 0 | 0 | 0 | 0 |  |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 0 | 0 | 0 | 0 |  |  |
| Central services | 0 | 0 | 0 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 0 | 0 | 0 | 0 |  |  |
| Excess (deficiency) of revenues over expenditures | 0 | 0 | 0 | 0 |  |  |
| Other financing sources | 0 | 0 | 5,000 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 5,000 | 0 | -100.00\% |  |
| Net change in fund balance | 0 | 0 | 5,000 | 0 | -100.00\% |  |
| Fund balance beginning of year | 0 | 0 | 0 | 5,000 |  |  |
| Fund balance end of year | \$0 | \$0 | \$5,000 | \$5,000 | 0.00\% |  |


| Capital Project Fund Combined Stateme | Technology Revenues, ORI | quipment, M xpenditures IAL BUDGET | hell Fire, and nd Changes | and Proceed Fund Balanc | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012-13 <br> ACTUAL | 2013-14 <br> ACTUAL | 2014-15 <br> ACTUAL | 2015-16 <br> BUDGET |  |  |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | \$0 | \$0 | \$0 | \$0 |  |  |
| Other | 0 | 0 | 1,607,395 | 0 | -100.00\% |  |
| Total revenues | 0 | 0 | 1,607,395 | 0 | -100.00\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 0 | 0 | 1,607,395 | 320,107 |  | 1 |
| Central services | 0 | 0 | 0 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total support services | 0 | 0 | 1,607,395 | 320,107 | -80.09\% |  |
| Non-program transactions | 0 | 0 | 15,000 | 0 |  |  |
| Total expenditures | 0 | 0 | 1,622,395 | 320,107 | -80.27\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | 0 | 0 | $(15,000)$ | $(320,107)$ |  |  |
| Other financing sources | 0 | 0 | 0 | 0 |  |  |
| Other financing uses | 0 | 2,340 | 0 |  |  |  |
| Total other financing sources (uses) | 0 | 2,340 | 0 | 0 |  |  |
| Net change in fund balance | 0 | 2,340 | $(15,000)$ | $(320,107)$ |  |  |
| Fund balance beginning of year | 858,305 | 858,305 | 860,645 | 845,645 | -1.74\% |  |
| Fund balance end of year | \$858,305 | \$860,645 | \$845,645 | \$525,538 | -37.85\% |  |

## Expenditures \& Financing

1 Estimated expenditures for the demolition of Caddy Vista.

## FOOD SERVICE FUND

All revenues and expenditures related to pupil and elderly food service activities are recorded in this fund. The Food Service Fund is completely self-sufficient with all expenditures paid from revenues of the fund.

## Food Service Fund <br> Combined Statement of Revenues, Expenditures and Changes in Fund Balance <br> ORIGINAL BUDGET

|  | 2012-13 ACTUAL | 2013-14 ACTUAL | 2014-15 ACTUAL | 2015-16 BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local sources | \$1,661,866 | \$1,614,513 | \$1,456,634 | \$1,178,236 | -19.11\% | 1 |
| State sources | 148,009 | 153,172 | 156,960 | 171,303 | 9.14\% |  |
| Federal sources | 6,713,302 | 6,923,951 | 7,764,094 | 8,253,500 | 6.30\% | 1 |
| Other revenues | 0 | 0 | 26,200 | 0 | -100.00\% |  |
| Total Revenues | 8,523,177 | 8,691,636 | 9,403,888 | 9,603,039 | 2.12\% |  |
| Expenditures for food service |  |  |  |  |  |  |
| Salaries \& benefits | 530,198 | 529,262 | 1,100,270 | 1,155,301 | 5.00\% |  |
| Purchased services | 6,361,793 | 6,733,641 | 7,282,411 | 8,237,732 | 13.12\% | 2 |
| Food \& supplies | 846,699 | 744,363 | 666,448 | 745,588 | 11.87\% |  |
| Furniture \& equipment | 297,203 | 22,910 | 112,139 | 500,000 | 345.88\% | 3 |
| Other | 10,589 | 13,673 | 14,771 | 10,000 | -32.30\% |  |
| Total expenditures | 8,046,482 | 8,043,849 | 9,176,039 | 10,648,621 | 16.05\% |  |
| Excess (deficiency) of revenues over expenditures | 476,695 | 647,787 | 227,849 | $(1,045,582)$ | -558.89\% |  |
| Other financing sources | 5,569 | 0 | 0 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 5,569 | 0 | 0 | 0 |  |  |
| Net change in fund balance | 482,264 | 647,787 | 227,849 | $(1,045,582)$ |  |  |
| Fund balance beginning of year | 1,725,904 | 2,208,168 | 2,855,955 | 3,083,804 | 7.98\% |  |
| Fund balance end of year | \$2,208,168 | \$2,855,955 | \$3,083,804 | \$2,038,222 | -33.91\% |  |

## Revenue

1 Lower local breakfast and lunch fee collections and higher federal food service funds due to RUSD participation in the federal Community Eligibility Provision.

## Expenditures

2 Purchased services reflect new contract payments to Arbor food service management services and the ASC central kitchen renovation.
3 Funding provided for food service capital equipment replacement and two delivery truck replacements.

## COMMUNITY SERVICE FUND

This fund is used to account for activities that benefit the entire community, including community recreation programs, community use of facilities, elderly food service programs, non-special education preschool, day care services, and non-educational after school programs. This fund was first created in the 2006-07 school year.
At times the tax levy for the Community Service fund is suspended. The 2015-16 Original Budget as proposed restored the tax levy and services previously provided in this fund.

## Community Service Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2012-13 ACTUAL | 2013-14 ACTUAL | 2014-15 ACTUAL | 2015-16 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$0 | \$850,000 | \$0 | \$850,000 |  | 1 |
| Local sources | 191,937 | 129,914 | 231,551 | 40,000 | -82.73\% | 2 |
| Other revenues | 0 | 0 | 0 | 0 |  |  |
| Total Revenues | 191,937 | 979,914 | 231,551 | 890,000 | 284.36\% |  |
| Expenditures |  |  |  |  |  |  |
| Salaries \& benefits | 879,435 | 767,574 | 56,622 | 675,527 | 1093.05\% | 3 |
| Purchased services | 115,943 | 160,404 | 65,796 | 153,776 | 133.72\% | 4 |
| Non-capital objects | 96,602 | 102,693 | 9,651 | 55,697 | 477.11\% | 5 |
| Capital objects | 0 | 15,478 | 0 | 0 |  | 5 |
| Other | 9,170 | 8,673 | 0 | 5,000 |  |  |
| Total expenditures | 1,101,150 | 1,054,822 | 132,069 | 890,000 | 573.89\% |  |
| Excess (deficiency) of revenues over expenditures | $(909,213)$ | $(74,908)$ | 99,482 | 0 | -100.00\% |  |
| Fund balance beginning of year | 1,094,182 | 184,969 | 110,061 | 209,542 | 90.39\% |  |
| Fund balance end of year | \$184,969 | \$110,061 | \$209,543 | \$209,542 | 0.00\% |  |

## Revenue

1 The community service tax levy is restored and is dedicated for:
a. The cost of custodial service costs related to community use of facilities and not paid by rental charges assessed to the user, such as scout troops, parent-teacher organizations, etc.
b. Community information and outreach, including district televised services.
c. Costs for the Extended Day program that is not paid with federal funds.
d. Some expenses related to the Lighthouse Brigade.

2 Local revenues are largely from community service related fees. The lower amount is due to reduced facility rental that will be recorded to the General Fund (Fund 10).

## Expenditures

3 Staff costs largely for Extended Day programs.
4 Funds allocated for community partnerships in for Extended Day Programs.

5 Funds allocated for facility use software and community outreach program materials.

## TRUST FUNDS

Fund 73 (OPEB): used to account for resources held in trust for formally established defined benefit pension plans, defined contribution plans, or employee benefit plans. Such plans must be legally established in accordance with state statutes, federal laws and Internal Revenue Service requirements. Specific requirements for use of this fund have been established by the Department of Public Instruction. This fund applies to all post-employment benefit plans where the district is providing such benefits by contribution to a legally established irrevocable trust.

For the Fund 73 - Employee Benefit Trust Fund, estimated contribution amounts for RUSD are determined through an analysis performed by Gallagher Benefit Services. In order for the district to receive state or federal aid on contributions to the fund, the district must allocate to the fund $105 \%$ of the actual expenses for post-employment benefits.

|  | Employee Benefit Trust Fund Statement in Change in Net Assets ORIGINAL BUDGET |  |  |  | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012-13 | 2013-14 | 2014-15 | 2015-16 |  |  |
|  | ACTUAL | ACTUAL | ACTUAL | BUDGET |  |  |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | 16,579 | 5,938 | 17,380 | 17,000 | -2.19\% |  |
| Other | 6,706,470 | 7,696,298 | 8,197,722 | 8,127,497 | -0.86\% | 1 |
| Total Revenues | 6,723,049 | 7,702,236 | 8,215,102 | 8,144,497 | -0.86\% |  |
| Expenditures By Function |  |  |  |  |  |  |
| Support Services |  |  |  |  |  |  |
| Business \& Operations | 0 | 0 | 0 | 20,000 |  |  |
| Total support services | 5,898,180 | 7,329,808 | 7,545,450 | 7,740,473 | 2.58\% |  |
| Expenditures for trust funds | 5,898,180 | 7,329,808 | 7,545,450 | 7,760,473 | 2.85\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| Fund balance beginning of year | 6,374,463 | 7,199,332 | 7,571,760 | 8,241,413 | 8.84\% | 2 |
| Fund balance end of year | \$7,199,332 | \$7,571,760 | \$8,241,413 | \$8,625,437 | 4.66\% |  |

## Expenditures

1 Lower trust contribution to reflect actual trust expenditures.

## Fund Balance

2 Fund balance increased as part of OPEB trust standards.

Racine Unified School District
OPEB Liability Statement
July 1, 2014 to June 30, 2015
Fund 73 -51161-103

| Amount in trust | $\$ 6,180,609.06^{*}$ | Market value as of <br> $6 / 30 / 2015$ |
| :--- | :--- | :--- |
| Investment return for fiscal year <br> 2015 | $\$ 15,277.82$ |  |
| Total disbursements made in <br> fiscal year 2015 | $\$ 5,497,070.92$ |  |
| Investment authority has not <br> been delegated |  |  |

*This amount includes the $\$ 820,000$ investment of the Verona G.O. Promissory Note (physical note held at the District) that was purchased on April 8, 2015. March 1, 2016 Maturity: \$145,000. March 1, 2017 Maturity: $\$ 270,000$. March 1, 2018 Maturity: $\$ 405,000$.

This memo shows the total amount in the Trust, any interest received, and total disbursements within this account as of the ending period noted above. Neither PMA nor WISC have been designated as investment manager for the School District. The Investment Return includes any coupon payments or dividends received from the investments held and does not include any accrued but not received interest. The market value was provided by an independent third party, which PMA believes to be reliable. However, PMA cannot guarantee its accuracy. This report has been prepared for illustrative purposes only and is not intended to be used as a substitute for monthly transaction statements you receive on a regular basis from PMA Financial Network, Inc. Please compare the data on this document carefully with your monthly statements to verify its accuracy. The Company strongly encourages you to consult with your own accountants or other advisors with respect to any tax questions.

Information regarding WISC investment objectives, risks, charges and expenses can be found in WISC's information statement, which can be obtained by calling PMA at the phone numbers listed. The data featured above represents past performance, which is no guarantee of future results. Investment return will fluctuate. Please call PMA for more information regarding this account.

The district uses PMA Financial Network, Inc. (PMA) as its advisor for Fund 73 investments. Consistent with the District's Investment Policy and in compliance with Wisconsin State Statute, PMA has sought to secure District bank deposits utilizing one of the following methods:

- Insurance provided by the Federal Deposit Insurance Corporation (FDIC)
- Insurance provided by highly rated private insurance/surety companies
- Collateral held by a third party for the benefit of the District
- Letters of Credit (LOC) provided by the Federal Home Loan Bank system

From a credit perspective, PMA performs upfront and ongoing analysis of network banks. In summary, but not exclusively limited to, PMA seeks banks or investments that meet the following criteria:

- The bank is "well-capitalized" as defined by the FDIC (www.fdic.gov)
- The bank maintains an acceptable level of non-performing assets
- The bank is profitable on an ongoing basis

The following note is an investment to generate a higher rate of investment return for the fund.

PMA Financial Network, Inc. 2135 CityGate Lane
Total Portfolio Report
7th Floor
Naperville, illinois 60563
Telephone . 630-657-640
Facsimile .630-718-870
Wisconsin Investment Series Cooperative ${ }^{k}$
As of: 6/30/2015

| Type | Trans | SEQ | Purchase | Maturity | FDIC\# | Instrument Pa | Par-Val/Mat. Val. $\mathrm{Or}^{\text {r }}$ | Original Cost | Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MM |  |  |  |  | 0 | CMS Balance | \$249,666.42 | \$249,666.42 |  |
| MM |  |  |  |  | 0 | IS Balance | \$0.00 | \$0.00 |  |
| SDA |  |  |  |  | 7213 | Savings Deposit Account - CITIBANK (SDA) | A) $\quad \$ 1,132,562.35$ | \$1,132,562.35 |  |
| CD | 193847 | 1 | 2/19/2014 | 8/19/2015 | 34353 | CRESTMARK BANK | \$249,943.58 | \$248,300.00 | 0.443 |
| CD | 193848 | 1 | 2/19/2014 | 8/19/2015 | 19333 | REPUBLIC BANK OF CHICAGO | \$249,901.58 | \$248,600.00 | 0.350 |
| CD | 205123 | 1 | 1/9/2015 | 10/9/2015 | 9356 | COMMERCIAL BANK | \$249,673.75 | \$249,300.00 | 0.200 |
| CD | 204366 | 1 | 12/8/2014 | 12/8/2015 | 58978 | CIT BANK/ ONEWEST BANK, NA | \$249,894.07 | \$248,400.00 | 0.601 |
| CD | 204367 | 1 | 12/8/2014 | 12/8/2015 | 33646 | BANK OF EAST ASIA | \$249,922.09 | \$248,800.00 | 0.451 |
| CD | 204368 | 1 | 12/8/2014 | 12/8/2015 | 10988 | STEARNS BANK NA ( N ) | \$249,979.82 | \$249,000.00 | 0.394 |
| DTC | 33638 | 1 | 12/12/2014 | 12/9/2015 | 33648 | 0.6\% - Bank Of India Certificate of Deposit | it \$248,000.00 | \$248,488.16 | 0.401 |
| CD | 193845 | 1 | 2/19/2014 | 2/19/2016 | 57742 | MAINSTREET BANK | \$249,949.97 | \$247,800.00 | 0.435 |
| CD | 193846 | 1 | 2/19/2014 | 219/2016 | 57968 | SONABANK | \$249,974.32 | \$247,500.00 | 0.500 |
| CD | 204365 | 1 | 12/8/2014 | 5/31/2016 | 35278 | CAPITAL BANK NA | \$249,935.26 | \$248,100.00 | 0.500 |
| DTC | 33637 | 1 | 12/12/2014 | 6/10/2016 | 30387 | $0.8 \%$ - Firstbank Of Puerto Rico Certificate of Deposit | e $\$ 249,000.00$ | \$249,552.19 | 0.651 |
| DTC | 33761 | 1 | 2/2/2015 | 8/2/2016 | 18203 | 0.6\% - United BankJrockville Bank Certificate of Deposit | \$249,000.00 | \$249,679.40 | 0.417 |
| DTC | 33762 | 1 | 1/15/2015 | 1/17/2017 | 16004 | $0.8 \%$ - First Niagara Bank Certificate of Deposit | \$248,000.00 | \$248,986.99 | 0.600 |
| DTC | 33760 | 1 | 1/20/2015 | 1/20/2017 | 15229 | $0.8 \%$ - First Business Bank Certificate of Deposit | \$248,000.00 | \$248,734.10 | 0.651 |
| DTC | 33759 | 1 | 1/22/2015 | 1/23/2017 | 33954 | 0.85\% - Capital One Bank (usa), National Association Certificate of Deposit | \$248,000.00 | \$248,485.45 | 0.751 |
| DTC | 33763 | 1 | 1/21/2015 | 7/21/2017 | 33124 | 1.15\% - Goldman Sachs Bank USA Certificate of Deposit | \$248,000.00 | \$248,654.00 | 1.043 |




Portfolio Maturity Summary - Maturing \$/Month


Portfolio Allocation by Transaction Type
\$5,360,609.06 - WISC Portfolio Balance on 6/30/2015.
$+\$ 820,000.00-$ G.O. Promissory Note Investment (physical note held at District).
\$6,180,609.06 - TOTAL INVESTMENT BALANCE - As of 6/30/2015.

| RACINE UNIFIED SCHOOL DISTRICT |
| :--- |
| Budget Summary for the School Year 2015-16 |
| ORIGINAL BUDGET |
| A budget hearing on the proposed budget was held on 6:00P on Monday, September 28 in the Board Room at the |
| Administrative Service Center, 3109 Mount Pleasant Street. Detailed copies of this budget are available at |
| www. Racine.K12.wi.us or can be obtained at the Administrative Service Center. |


| GENERAL FUND | $\mathbf{2 0 1 3 - 1 4}$ Audited <br> Actual | $\mathbf{2 0 1 4 - 1 5 ~ U n a u d i t e d}$ <br> Actual | $\mathbf{2 0 1 5 - 1 6 ~ P r o p o s e d}$ <br> Budget |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | $46,797,496$ | $41,325,536$ | $40,704,550$ |
| Ending Fund Balance | $\mathbf{4 1 , 3 2 5 , 5 3 6}$ | $\mathbf{4 0 , 7 0 4 , 5 5 0}$ | $\mathbf{3 8 , 3 1 4 , 0 6 4}$ |
| REVENUES \& OTHER FINANCING SOURCES |  |  |  |
| Transfers-In (Source 100) | 587,994 | 107,837 | 342,542 |
| Local Sources (Source 200) | $72,642,616$ | $72,735,758$ | $79,017,547$ |
| Inter-district Payments (Source 300 + 400) | 205,468 | 117,202 | 118,000 |
| Intermediate Sources (Source 500) | 0 | 0 | 0 |
| State Sources (Source 600) | $137,639,636$ | $149,102,645$ | $150,339,731$ |
| Federal Sources (Source 700) | $16,336,544$ | $15,855,545$ | $16,318,287$ |
| All Other Sources (Source 800 + 900) | $4,142,367$ | $6,658,111$ | 687,074 |
| TOTAL REVENUES \& OTHER FINANCING SOURCES | $\mathbf{2 3 1 , 5 5 4 , 6 2 5}$ | $\mathbf{2 4 4 , 5 7 7 , 0 9 8}$ | $\mathbf{2 4 6 , 8 2 3 , 1 8 1}$ |
| EXPENDITURES \& OTHER FINANCING USES |  |  |  |
| Instruction (Function 100 000) | $106,523,319$ | $105,705,197$ | $106,032,620$ |
| Support Services (Function 200 000) | $88,299,643$ | $90,549,428$ | $94,205,060$ |
| Non-Program Transactions (Function 400 000) | $42,203,623$ | $48,943,460$ | $48,975,987$ |
| TOTAL EXPENDITURES \& OTHER FINANCING USES | $\mathbf{2 3 7 , 0 2 6 , 5 8 5}$ | $\mathbf{2 4 5 , 1 9 8 , 0 8 5}$ | $\mathbf{2 4 9 , 2 1 3 , 6 6 7}$ |


| SPECIAL PROJECTS FUND | 2013-14 Audited <br> Actual | 2014-15 Unaudited <br> Actual | 2015-16 Proposed <br> Budget |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | 217,631 | 221,886 | 79,211 |
| Ending Fund Balance | 321,158 | 192,662 | 374,866 |
| REVENUES \& OTHER FINANCING SOURCES | $54,198,301$ | $53,247,333$ | $56,314,722$ |
| EXPENDITURES \& OTHER FINANCING USES | $54,094,774$ | $53,276,557$ | $56,019,067$ |


| DEBT SERVICE FUNDS | $\mathbf{2 0 1 3 - 1 4}$ Audited <br> Actual | $\mathbf{2 0 1 4 - 1 5}$ Unaudited <br> Actual | $\mathbf{2 0 1 5 - 1 6 ~ P r o p o s e d ~}$ <br> Budget |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | $14,931,733$ | 930,058 | $1,011,794$ |
| Ending Fund Balance | $1,005,093$ | $(17,695,937)$ | $1,381,642$ |
| REVENUES \& OTHER FINANCING SOURCES | $6,380,047$ | $11,325,332$ | $7,102,365$ |
| EXPENDITURES \& OTHER FINANCING USES | $20,306,688$ | $29,951,326$ | $6,732,517$ |


| CAPITAL PROJECTS FUND | $2013-14$ Audited <br> Actual | $\mathbf{2 0 1 4 - 1 5}$Unaudited <br> Actual$\mathbf{2 0 1 5 - 1 6}$Proposed <br> Budget <br> Beginning Fund Balance 19,579,396 | 531,360 |
| :--- | ---: | ---: | ---: |


| FOOD SERVICE FUND | $\mathbf{2 0 1 3 - 1 4}$ Audited <br> Actual | $\mathbf{2 0 1 4 - 1 5}$Unaudited <br> Actual2015-16 Proposed <br> Budget |  |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | $2,208,168$ | $2,855,955$ | $3,083,804$ |
| Ending Fund Balance | $\mathbf{2 , 8 5 5 , 9 5 5}$ | $\mathbf{3 , 0 8 3 , 8 0 4}$ | $\mathbf{1 , 7 0 4 , 1 4 7}$ |
| REVENUES \& OTHER FINANCING SOURCES | $\mathbf{8 , 6 9 1 , 6 3 6}$ | $\mathbf{9 , 4 0 3 , 8 8 8}$ | $\mathbf{9 , 2 6 8 , 9 6 4}$ |
| EXPENDITURES \& OTHER FINANCING USES | $\mathbf{8 , 0 4 3 , 8 4 9}$ | $\mathbf{9 , 1 7 6 , 0 3 9}$ | $\mathbf{1 0 , 6 4 8 , 6 2 1}$ |


| COMMUNITY SERVICE FUND | $2013-14$ Audited <br> Actual | 2014-15 Unaudited <br> Actual | 2015-16 Proposed <br> Budget |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | 184,969 | 110,061 | 209,543 |
| Ending Fund Balance | $\mathbf{1 1 0 , 0 6 1}$ | $\mathbf{2 0 9 , 5 4 3}$ | $\mathbf{2 0 9 , 5 4 3}$ |
| REVENUES \& OTHER FINANCING SOURCES | 979,914 | $\mathbf{2 3 1 , 5 5 1}$ | $\mathbf{8 9 0 , 0 0 0}$ |
| EXPENDITURES \& OTHER FINANCING USES | $\mathbf{1 , 0 5 4 , 8 2 2}$ | $\mathbf{1 3 2 , 0 6 9}$ | $\mathbf{8 9 0 , 0 0 0}$ |


| Total Expenditures and Other Financing Uses |  |  |  |
| :--- | ---: | ---: | ---: |
| ALL FUNDS | $\mathbf{2 0 1 3 - 1 4}$ Audited <br> Actual | $\mathbf{2 0 1 4 - 1 5}$ Unaudited <br> Actual | 2015-16 Proposed <br> Budget |
| GROSS TOTAL EXPENDITURES -- ALL FUNDS | $339,587,432$ | $346,471,920$ | $367,806,979$ |
| Interfund Transfers (Source 100) - ALL FUNDS | $(33,536,550)$ | $(39,033,434)$ | $(34,844,666)$ |
| Refinancing Expenditures (FUND 30) | 0 | $9,323,347$ | 0 |
| NET TOTAL EXPENDITURES -- ALL FUNDS | $306,050,882$ | $\mathbf{3 1 6 , 7 6 1 , 8 3 3}$ | $\mathbf{3 3 2 , 9 6 2 , 3 1 3}$ |
| PERCENTAGE INCREASE - NET TOTAL FUND |  | $3.50 \%$ |  |
| EXPENDITURES FROM PRIOR YEAR |  | $5.11 \%$ |  |

PROPOSED PROPERTY TAX LEVY

| FUND | $\mathbf{2 0 1 3 - 1 4}$ Audited <br> Actual | $\mathbf{2 0 1 4 - 1 5}$ Unaudited <br> Actual | $\mathbf{2 0 1 5 - 1 6}$ Proposed <br> Budget |
| :--- | ---: | ---: | ---: |
| General Fund | $71,529,472$ | $71,826,637$ | $77,839,732$ |
| Referendum Debt Service Fund | $3,146,421$ | $2,209,342$ | $3,650,539$ |
| Non-Referendum Debt Service Fund | $3,233,626$ | $3,092,057$ | $3,278,773$ |
| Capital Expansion Fund | 0 | 0 | 0 |
| Community Service Fund | 850,000 | 0 | 850,000 |
| TOTAL SCHOOL LEVY | $\mathbf{7 8 , 7 5 9 , 5 1 9}$ | $\mathbf{7 7 , 1 2 8 , 0 3 6}$ | $\mathbf{8 5 , 6 1 9 , 0 4 4}$ |
| PERCENTAGE INCREASE -- |  |  | $\mathbf{1 1 . 0 1 \%}$ |
| TOTAL LEVY FROM PRIOR YEAR |  | $\mathbf{- 2 . 0 7 \%}$ |  |

The below listed new or discontinued programs have a financial impact on the proposed 2015-16 budget:

| DISCONTINUED PROGRAMS | FINANCIAL IMPACT |  |
| :--- | :--- | :--- |
| Pre-payed copy machine leases | $\$ 360,000$ |  |
| Textbook savings due to management system | $\$ 320,000$ |  |
|  |  |  |
| NEW PROGRAMS |  |  |
| New School Construction | $\$ 42.5$ million |  |
| Career Pathway initiative | $\$ 250,000$ |  |
| Expanded Violence Free School Zones | $\$ 180,000$ |  |
| Security System Upgrade | $\$ 85,000$ |  |
| School furniture replacement | $\$ 500,000$ |  |



| WISCONSIN DEPARTMENT OF PUBLIC INSTRUCTION |  |  |  |  |  | GUAR | ANTEES FOR OCTOBER 15 CERTIFICATION | K-12 | UHS | K-8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OCTOBER 15 CERTIFICATION 2015-16 GENERAL AID |  |  |  |  |  |  | PRIM ARY (G1) | 1,930,000 | 5,790,000 | 2,895,000 |
| USING 2014-15 M EM BERSHIP, 2014-15 PI-1506-AC REPORTS \& 2014 EQUALIZED (MAY 2015 CERT) VALUES |  |  |  |  |  |  | SECONDARY (G6) | 1,101,448 | 3,304,344 | 1,652,172 |
|  | Racine | 4620 Racin | Racine |  | $\checkmark$ | 4620 | - TERTIARY (G11) | 546,173 | 1,638,519 | 819,259 |
|  |  |  |  |  |  | 2015-16 OCTOBER 15 CERTIFICATION |  |  |  |  |
|  | PART A: 2014-15 AUDITED MEM BERSHIP |  |  | FTE |  | PART E: 2014-15 SHARED COST - CONTINUEDPRIMARY COST CELING PER MEMBER |  |  | E5 = | 211,466,442.00 |
| A1 | 3RD FRISEPT 14 MEMBERSHIP* (include Youth Challenge) |  |  | 20,437.00 | E6 |  |  |  |  | 1,000 |
| A2 | 2ND FRI JAN 15 MEMBERSHIP* (include Youth Challenge) |  |  | 20,389.00 | E7 | PRIMARY CEILING (A7* E6) |  |  |  | 20,812,000 |
| A3 | TOTAL (A1 + A2) |  |  | 40,826.00 | E8 | PRIMARY SHARED COST (LESSER OF E5 OR E7) |  |  |  | 20,812,000.00 |
| A4 | AVERAGE (A3/2) (ROUNDED) |  |  | 20,413.00 | E9 | SECONDARY COST CELING PER MEMBER |  |  |  | 9,400 |
| A5 | SUMMER 14 FTEEQUIVALENT* |  |  | 397.00 | E10 | SECONDARY CEIIING (A7 * E9) |  |  |  | 195,632,800 |
| A6 | FOSTER GROUP + PARTTIME RESIDENT FTE EQUIVALENT (AVESEPT+JAN) |  |  | 2.00 | E11 |  | SECONDARY SHARED COST |  |  | 174,820,800.00 |
| A6 A | PARTTIME NON-RESIDENT FTE EQUIVALENT (AVESEPT+JAN) |  |  | 0.00 |  | ((LESSER OF E5 ORE10) - E8) |  |  |  |  |
| A7 | AID MEMBERSHP (A4+A5+A6+A6A) [FOR MILWAUKEE ONLY:(max of A1 or A2)+A5+A6+A6A] |  |  | 20,812.00 | E12 | TERT | RY SHARED COST |  |  | 15,833,642.00 |
|  | * Ch 220 Resident Inter FTE counts only 75\%. |  |  |  |  |  | (GREATER OF (E5-E8-E11) OR 0) |  |  |  |
|  |  |  |  |  |  | SHARED COST PER MEMBER = |  |  | \$10,161 |  |
|  | PART B: 2014-15 GENERAL FUND DEDUCTIBLE RECEPTS (PI-1506-AC) |  |  |  |  |  |  |  |  |  |
| B1 | TOTAL REVENUE \& TRNSF IN | 10R 000000000 | + | 244,577,097.63 |  | PART F: EQUALIZED PROPERTY VALUE |  |  |  |  |
| B2 | PROP TAX + COMPUTER AID | 10R210+691 | - | 72,274,566.55 | F1 | 2014 EQUALIZED VALUE (CERT MAY 15) + EXEMPT COMPUTER VALUE |  |  |  | 8,088,191,150 |
| B3 | GENERAL STATE AID | 10R 000000620 | - | 132,772,614.00 |  | VALUE PER MEMBER = |  |  | 388,631 |  |
| B4 | NON-DED IMPACT AID | (DPI ESTIMATE) | - | 0.00 |  |  |  |  |  |  |
| B5 | REORG SETTLEMENT | 10R 000000850 | - | 0.00 |  | PART G: 2015-16 EQUAL AID BY TIER: USING 2014-15 PI-1506-AC DATA |  |  |  |  |
| B6 | LONG TERM OP BORR, NOTE | 10R 000000873 | - | 0.00 | G1 | PRIMARY GUARANTEED VALUE PER MEMBER |  |  |  | 1,930,000 |
| B7 | LONG TERM OP BORR, STF | 10R 000000874 | - | 0.00 | G2 | PRIMARY GUARANTEED VALUATION (A7 * G1) |  |  |  | 40,167,160,000 |
| B8 | PROPERTY TAXIEQUAL AID REFUND | 10R 000000972 | - | 30,733.58 | G3 | PRIMARY REQUIRED RATE (E8 / G2) |  |  |  | 0.00051813 |
| B9 | DEDUCTIBLERECEPTS | (TO LINE C6) | = | 39,499,183.50 | G4 | PRIMARY NET GUARANTEED VALUE (G2 - F1) |  |  |  | 32,078,968,850 |
|  |  |  |  |  | G5 | PRIMARY EQUALIZATION AID (G3 * G4) (NOT LESS THAN 0) |  |  |  | 16,621,076.13 |
|  | PART C: 2014-15 NET COST OF GENERAL FUND (PI-1506-AC) |  |  |  | G6 | SECO | NDARY GUARANTEED VALUE PER MEMB |  |  | 1,101,448 |
| C1 | TOTAL GF EXPENDITURES | 10E000000 000 |  | 245,198,085.36 | G7 | SECONDARY GUARANTED VALUATION (A7 * G6) |  |  |  | 22,923,335,776 |
| C2 | DEBT SRVC TRANSFER | 10E411000 838+839 | - | 5,900,000.00 | G8 | SECONDARY REQUIRED RATE (E11 / G7) |  |  |  | 0.00762632 |
| C3 | REORG SEITLEMENT | 10E491000 950 | - | 0.00 | G9 | SECONDARY NET GUARANTEED VALUE (G7 - F1) |  |  |  | 14,835,144,626 |
| C4 | REFUND PRIOR Y EAR REV | 10E492000 972 | - | 47,038.33 | G10 | SECONDARY EQUALIZATION AID (G8 * G9) |  |  |  | 113,137,560.16 |
| C5 | GROSS COST GEN FUND | (C1-C2-C3-C4) | + | 239,251,047.03 | G11 | TERTIARY GUARANTEED VALUE PER MEMB |  |  |  | 546,173 |
| C6 | DEDUCTIBLE RECEPTS | (FROM LINE B9) | - | 39,499,183.50 | G12 | TERTIARY GUARANTED VALUATION (A7 * G11) |  |  |  | 11,366,952,476 |
| C7 | OPERATIONAL DEBT, INTEREST | 38E+39E 283000680 | + | 0.00 | G13 | TERTIARY REQUIRED RATE (E12 / G12) |  |  |  | 0.00139295 |
| C8 | NET COST GENERAL FUND | (NOT LESS THAN 0) | $=$ | 199,751,863.53 | G14 | TERT | RY NET GUARANTEED VALUE (G12 - F1) |  |  | 3,278,761,326 |
|  |  |  |  |  | G15 | TERT | RY EQUALIZATION AID (G13 * G14) |  |  | 4,567,150.59 |
|  | PART D: 2014-15 NET COST OF DEBT SERVICE FUNDS (PI-1506-AC) |  |  |  |  |  |  |  |  |  |
| D1 | TOTAL REVENUE \& TRNSF IN | 38R+39R 000 | + | 20,648,679.24 |  | PART H: 2015-16 OCTOBER 15 CERTIFICATION OF EQUALIZATION AID |  |  |  |  |
| D2 | TRNSF FROM GEN FUND | 10E $411000838+839$ | - | 5,900,000.00 | H1 | 2015-16 EQUALIZATION AID ElIGIBILITY (G5+G10+G15) NOT<0 |  |  |  | 134,325,787.00 |
| D3 | PROPERTY TAXES | 38R + 39R 210 | - | 5,301,399.00 | H2 | PARENTAL CHOICE DEDUCT, EQUALIZA TION AID (MPS only) |  |  |  | 0.00 |
| D4 | PAYMENT IN LIEU OF TAX | 38R + 39R 220 | - | 0.00 | H2 A. | PA YMENT TO MILWAUKEE SCHOOL DISTRICT FROM CTY OF MILWAUKEI |  |  |  | 0.00 |
| D5 | NON-REV RECEPTS | $38 \mathrm{R}+39 \mathrm{R} 800$ | - | 9,323,347.00 | H3 | MILWAUKEE CHARTER PGM DEDUCT, EQUALZATION AID (Line H1 * -0.0162608655) |  |  |  | -2,157,857.00 |
| D6 | DEDUCTIBLE RECEPTS | (D1-D2-D3-D4-D5) | - | 123,933.24 | H4 | 2014 | 5 OCT-TO-FINAL ADJUSTMENT, EQUALIZATION |  |  | 19,349.00 |
| D7 | TOTAL EXPENDITURES | $38 \mathrm{E}+39 \mathrm{E} 000$ | + | 20,627,978.81 | H5 | PRIOR Y EAR (2014-15) DA TA ERROR ADJUSTMENT |  |  |  | 0 |
| D8 | AIDABLE FUND 41 EXP | (DPI ESTIMATE) | + | 533,879.90 | H6 | 2015-16 EQUALIZATION AID - OCT 15 CERT (ROUND) ( $\mathrm{H} 1+\mathrm{H} 2+\mathrm{H} 3+\mathrm{H} 4+\mathrm{H} 5)$ |  |  |  | 132,187,279 |
| D9 | REFINANCING | $38 \mathrm{E}+39 \mathrm{E} 282000$ | - | 9,323,347.00 |  |  |  |  |  |  |
| D10 | OPERA TIONAL DBT PAYMENT | $38 \mathrm{E}+39 \mathrm{E} 283000$ | - | 0.00 |  | *** PA | RT I: 2015-16 OCT 15 CERT - SPECIAL ADJ | ENT, INTER, A | RA AID SUM | RY *** |
| D11 | NET COST DEBT SERVICE FUNDS | (CANBENEGATIVE) | = | 11,714,578.47 | 11 | 2015-16 SPECIAL ADJUSTMENT AID and/or CHAPTER 220 AID ELIGIBILITY |  |  |  | 7,833,184.00 |
|  |  |  |  |  | 12 A. | PARE | TAL CHOICE DEDUCT, SPEC ADJ AID and/or | ER220 AID (M |  | 0.00 |
|  | PART E: 2014-15 SHARED COST (PI-1506-AC) |  |  |  | 12 B . | MLLW | HARTER DEDUCT, SPEC ADJ AID and/or CHA | 220 AID (Line | 0162608655) | -125,835.00 |
| E1 | NET COSTS: GEN + DEBT SERV FUNDS | (C8 + D11) | + | 211,466,442.00 | 12 C. | 2014 | 5 OCT-TO-FINAL ADJUSTMENT, SPEC ADJ A | or CHAPTER |  | 1,292.00 |
| E | COSTS OF LAWSUIT AND/OR INDIGENT TRANSPORTA TION |  |  | 0.00 |  | 2015-16 SPEC AD AID and/or CHAP 220-OCT 15 CERT (ROUND) (11+12A+12B+12C) |  |  |  | 7,708,641.00 |
| E3 | IMPACT AID NON-DEDUCTIBLE |  | - | 0.00 | 14 | 2014 | 5 OCT-TO-FINAL ADJUSTMENT, CHOICE/CHA | DEDUCTION |  | -259.00 |
| E4 | TOTAL SHARED COST FOR EQUALIZA TION AID |  | = | 211,466,442.00 |  | 2015 | 6 OCTOBER 15 CERTIFCATION OF GENERAL | ( $\mathrm{H} 6+13+14$ ) |  | 139,895,661 |


| Initiatives and Expenditures Related to Operaional Expectations and Board Results Priorities |  |  |
| :---: | :---: | :---: |
| Initiative | Results Priority / OE | Results Priority |
| High School Transformation Iniative | $\mathrm{R}-1$ though 5 / OE-10 | R-1: Educate Students to Succeed |
| Violence Free School Zones Initiative | R-1\&2/OE-11 | R-2: Academic Achievement |
| Algebra Professional Development (Insight Ed Group) | R-2/ OE- 10 | R-3: Workplace Skills |
| Staff Professional Development (COMP Training, Results Coaching, Project Criss, NVCI, Gilder Lehrman, etc) | R-1,2, 3, \& $5 / \mathrm{OE}-10$ | R-4: Global Citizenship R-5: Life Skills |
| NISL leadership training | R-1\&2 |  |
| Student Assessments and Universal Screener | R-2/OE-10 | Operational Expectation |
| RTI Interventions (Oddysseyware, Dreambox, Istation online reading, etc.) | R-1\&2 | OE- 3 Facilities OE - 4 Personnel |
| Compass Learning | R-2 | OE-5 \& 6Finance |
| Fundations expanded to Grade 2 | R-1\&2 | OE-7 Asset Protection |
| Leveled reader libraries | $\mathrm{R}-1 \& 2 / \mathrm{OE}-10$ | OE-9 Communications |
| ACT Afterschool Bootcamps | R-1\&2/OE-10 | OE- 10 Instructional Program |
| Alternative Education Programs (TPA, TEP, SEP, PEPs, \& RAE) | R-1\&2/OE-10 | OE-11 Learning Environment |
| Construction of new Olympia Brown, Knapp, and Gifford Addition | OE-3 |  |
| Case HS Field House | OE - 3 |  |
| High School Generator installation (network sustainability) | OE-3 |  |
| Thought Exchange | OE-9 |  |

